

Shire of Esperance

ORDINARY COUNCIL

TUESDAY 30 SEPTEMBER 2025

MINUTES



DISCLAIMER

No responsibility whatsoever is implied or accepted by the Shire of Esperance for any act, omission or statement or intimation occurring during Council or Committee meetings. The Shire of Esperance disclaims any liability for any loss whatsoever and howsoever caused arising out of reliance by any person or legal entity on any such act, omission or statement or intimation occurring during Council or Committee meetings. Any person or legal entity who acts or fails to act in reliance upon any statement, act or omission made in a Council or Committee meeting does so at that person's or legal entity's own risk.

In particular and without derogating in any way from the broad disclaimer above, in any discussion regarding any planning application or application for a licence, any statement or intimation of approval made by a member or officer of the Shire of Esperance during the course of any meeting is not intended to be and is not to be taken as notice of approval from the Shire of Esperance. The Shire of Esperance warns that anyone who has any application lodged with the Shire of Esperance must obtain and should only rely on written confirmation of the outcome of the application, and any conditions attaching to the decision made by the Shire of Esperance in respect of the application.

ETHICAL DECISION MAKING AND CONFLICTS OF INTEREST

Council is committed to a code of conduct and all decisions are based on an honest assessment of the issue, ethical decision-making and personal integrity. Councillors and staff adhere to the statutory requirements to declare financial, proximity and impartiality interests and once declared follow the legislation as required.

ATTACHMENTS

Please be advised that in order to save printing and paper costs, all attachments referenced in this paper are available in the original Agenda document for this meeting.

RECORDINGS

The Meeting will be audio recorded. The recording will be made publicly available as soon as practical following the meeting.

Table of Contents / Index

ITEM NO.	ITEM HEADING	PAGE
1.	OFFICIAL OPENING	4
2.	ATTENDANCE	4
3.	APOLOGIES & NOTIFICATION OF GRANTED LEAVE OF ABSENCE	5
4.	APPLICATIONS FOR LEAVE OF ABSENCE	5
5.	ANNOUNCEMENTS BY THE PERSON PRESIDING WITHOUT DISCUSSION	5
6.	DECLARATION OF MEMBERS INTERESTS	5
6.1	Declarations of Financial Interests – Local Government Act Section 5.60a	5
6.2	Declarations of Proximity Interests – Local Government Act Section 5.60b	5
6.3	Declarations of Impartiality Interests – Admin Regulations Section 34c	5
7.	PUBLIC QUESTION TIME	5
8.	PUBLIC ADDRESSES / DEPUTATIONS	8
9.	PETITIONS	8
10.	CONFIRMATION OF MINUTES	8
11.	DELEGATES' REPORTS WITHOUT DISCUSSION	8
12.	MATTERS REQUIRING A DETERMINATION OF COUNCIL	10
12.1	EXTERNAL SERVICES	10
12.2	ASSET MANAGEMENT	11
12.3	CORPORATE & COMMUNITY SERVICES	12
12.3.1	Financial Services Report - September 2025	12
12.3.2	Payment of Accounts Listing - September 2025	28
12.4	EXECUTIVE SERVICES	50
12.4.1	Information Bulletin - August 2025	50
12.4.2	Economic Development Plan 2025 - 2032	80
12.4.3	Agenda Briefing Meeting Date - October 2025	118
13.	REPORTS OF COMMITTEES	121
14.	MOTIONS OF WHICH NOTICE HAS BEEN GIVEN	121
15.	MEMBERS QUESTIONS WITH OR WITHOUT NOTICE	122
16.	URGENT BUSINESS APPROVED BY DECISION	122
17.	MATTERS BEHIND CLOSED DOORS	122
18.	PUBLIC QUESTION TIME	122
19.	CLOSURE	122

SHIRE OF ESPERANCE

MINUTES

ORDINARY COUNCIL MEETING HELD AT THE SCADDAN COUNTRY CLUB ON 30 September 2025. COMMENCING AT 4:00 PM

1. OFFICIAL OPENING

The Shire President declared the meeting open at 4:00pm and did an acknowledgement to country.

The Shire of Esperance acknowledges the Kepa Kurl Wudjari people of the Nyungar nation and Ngadju people who are the Traditional Custodians of this land and their continuing connection to land, waters and community. We pay our respects to Elders past, present and emerging and we extend that respect to other Aboriginal Australians today.

The President welcomed Councillors, staff, guests and members of the public to the meeting.

2. ATTENDANCE

Members

Pres. R Chambers	President	
Cr G Johnston		Town Ward
Cr L de Haas		Town Ward
Cr W Graham		Rural Ward
Cr S Starceovich		Rural Ward
Cr S Flanagan		Town Ward
Cr C Davies		Town Ward

Shire Officers

Mr R Greive	Acting Chief Executive Officer
Mr M Walker	Director Asset Management
Mrs F Baxter	Director Corporate & Community Services
Miss E Godwin	Administration Assistant

Members of the Public & Press

Geoff Vivian	Media
Gerry Harp	Observing
Gavin Egan	Observing
Elaine Egan	Observing
Monica Egan	Observing
Mary Bidstrup	Observing
Tyson Redding	Observing
Rhonda Morcombe	Observing
Kelly Curnow	Observing
Daren Curnow	Observing
Natalie Bowman	Observing
Ian Carson	Observing
Natasha Burnett	Observing
Max Szulc	Observing
Christine Burns	Observing

3. APOLOGIES & NOTIFICATION OF GRANTED LEAVE OF ABSENCE

Mr S Burge
Cr J Obourne
Cr S McMullen

Chief Executive Officer
Deputy Shire President

4. APPLICATIONS FOR LEAVE OF ABSENCE

Nil

5. ANNOUNCEMENTS BY THE PERSON PRESIDING WITHOUT DISCUSSION

Nil

6. DECLARATION OF MEMBERS INTERESTS

6.1 Declarations of Financial Interests – Local Government Act Section 5.60a

Nil

6.2 Declarations of Proximity Interests – Local Government Act Section 5.60b

Nil

6.3 Declarations of Impartiality Interests – Admin Regulations Section 34c

Cr Obourne declared an impartiality interest in item 12.4.2 Economic Development Plan 2025-2032 as she is the Executive Officer of ECCI who were consulted as a stakeholder.

Cr de Haas declared an impartiality interest in item 12.4.2 Economic Development Plan 2025-2032 as she is a board member of ECCI who were consulted as a stakeholder.

7. PUBLIC QUESTION TIME

The Shire President informed the public that Mr Max Szulc addressed Council during the July Ordinary Council Meeting. A formal response was subsequently provided to Mr Szulc, and this correspondence was included in the agenda for the September Ordinary Council Meeting. For context regarding Mr Szulc's question to Council today, a copy of the response is provided below.



REFERENCE

DOCUMENT ID D25/27772

ENQUIRIES Shane Burge 9071 0666

DATE 11 September 2025

Mr Max Szulc
Munglinup WA 6450

Email only: maxszulc@icloud.com

Response: Black Spot Funding – South Coast Highway

Dear Max,

Thank you for taking the time to attend the Ordinary Council Meeting held on 22 July 2025 and for speaking with Council regarding the potential nomination of the South Coast Highway for Black Spot Program funding. We greatly value your engagement and the opportunity to collaborate on improving road safety within our region.

The Shire of Esperance recognises the critical importance of the Black Spot Program in addressing high-risk road locations and reducing the incidence of crashes across Western Australia. Following our discussion, Shire officers have prepared and submitted a formal nomination for the identified section of the South Coast Highway through the Department of Infrastructure, Transport, Regional Development, Communications and the Arts. This application has been sent to the Black Spot Consultative Panel at Main Roads WA for consideration.

We sincerely appreciate you bringing this matter to our attention. The South Coast Highway is a vital transport corridor for our community, and ensuring its safety remains a high priority for the Shire.

Should you have any further queries regarding this matter please contact me on 9071 0666 or email ceo@esperance.wa.gov.au

Yours sincerely,

Shane Burge
Chief Executive Officer

Mr Max Szulc asked the following question in relation to road safety on South Coast Highway

The reason I am here today is about road safety, the Shire President has given an indication about what has happened in the past with regards to my enquiries as to whether the Esperance Shire is able to ask the Federal Government for this funding. I have replied back to the Council with a copy of an email from Mr Rick Wilson the Federal Minister for O'Connor explaining the process and explaining the cut off time each year when the applications are finished and you have to wait until next year.

As it stands now I believe Council are very aware of what they can do and at recent times I have also heard they have had some Black Spot Funding from State Government for local roads which is a great effort and I congratulate the staff. Further from that, there is an area on the South Coast Highway east of Esperance about 3kms of double lines which means it's not legal to overtake. Now the reason why I have become involved in this over the years is, I have seen so many people attempt to overtake traffic in a short section (where previously before the double lines were installed at the communities request), there was a section of about 250m of staggered lines which officially gave them the ok to overtake.

The number of times I have personally witnessed incidents happening there, people last minute having to put their brakes on for people to pull back in, well you can just imagine yourself what it's like or seen this yourself in your own travel around the countryside. So getting to the point, Main Roads WA agreed to remove the staggered lines and make it all double lines for that whole section of 3kms. That solved the problem of people overtaking, but it has created a further problem because we now faced with 3kms of double lines heading east from the armco railing where earlier this year there was a fatality there.

The trucks leaving the Munglinup CBH bin loaded with grain heading through to Esperance and there is an estimated 250,000 tonnes coming through this year alone, they are faced with a case of when they go up the hill towards Esperance the closest pass there is Fuss Road which you may be aware of they are slowing right down to nearly 40kms which is understandable.

Why I am here today is to bring to the attention of the Shire the opportunity there is at the moment, at the recent CBH Growers Meeting held in Esperance, senior staff from CBH made a public statement that they are going to build a slip road near the CBH bin at Munglinup. This took a long time to happen but they have publicly made the announcement and it's going to be started after harvest this year and its one of the best things that could have happened as we have the same issue there with trucks slowing down.

What I am concerned about is the loss of an opportunity, we've got an organised plan already in place to get mobilisation of all the Main Roads machinery to do that job, yet this other job which is further up the road about 6kms should be looked at the be done at the same time when all the machinery is right there. The only way we can achieve that is by us the people, with the power of Local Councils to lobby them to think about doing it at the same time.

I have letters from Mr Erceg Managing Director of Main Roads WA, dated 15 July 2024, in the letter it reads "As previously advised, the installation of overtaking lanes are assessed on a state wide basis, considering such factors as traffic volumes and mix of road performance and crash data. Based on these criteria's, the installation of additional overtaking lane near Munglinup is not considered a priority." Then it goes on to say "Notwithstanding Main Roads will review its current road planning and consider whether an overtaking lane in addition to other upgrades as necessary."

The part where the Shire becomes involved in this is this last statement, "You may like to know that Main Roads is currently working with the Shire of Esperance on a road planning study that considers what future road infrastructure upgrades are necessary on both South Coast Highway and the Coolgardie-Esperance Highway leading into Esperance. The outcome of the study will help form a long term upgrade strategy for each road."

I believe this all happened and then nothing happened. So once again I'd like to say this is an opportunity for the Shire to lobby for this work to be done, it is possible as the machinery is only 6kms away, the money can come from somewhere, so I am pleading for the Shire to consider lobbying for the overtaking lane to be put in. Thank you.

The Shire President thanked Mr Szulc and advised you have been heard and we will continue working with Main Roads WA to achieve an outcome and we will have that discussion with staff again to highlight that point of what is happening.

8. PUBLIC ADDRESSES / DEPUTATIONS

Nil

9. PETITIONS

Nil

10. CONFIRMATION OF MINUTES

Moved: Cr de Haas
Seconded: Cr Starcevich

O0925-016

Council Resolution

That the Minutes of the Ordinary Council Meeting of the 26 August 2025 be confirmed as a true and correct record.

**CARRIED
F7 - A0**

*For: Cr Starcevich, Cr Davies, Cr Flanagan, Cr Graham, Cr de Haas, Cr Johnston,
Pres Chambers*

11. DELEGATES' REPORTS WITHOUT DISCUSSION

Cr Starcevich

4 Sept	Attended the Esperance Regional Coordinating Committee
16 Sept	Participated in a tour of Esperance Care Services
16 Sept	Participated in the Tourism Signage and CBD Pedestrian Wayfinding Strategy Briefing
22 Sept	Attended the Australian Local Government Women's Association morning tea
22-24 Sept	Attended WALGA Local Government Week Convention
27 Sept	Attended Salmon Gums 100 th Year Anniversary Celebration

Cr Johnston

Nil

Cr Davies

16 Sept	Participated in a tour of Esperance Care Services
16 Sept	Participated in the Tourism Signage and CBD Pedestrian Wayfinding Strategy Briefing
22-24 Sept	Attended WALGA Local Government Week Convention

Cr Flanagan

Nil

Cr McMullen

Nil

Cr de Haas

16 Sept Participated in a tour of Esperance Care Services
16 Sept Participated in the Tourism Signage and CBD Pedestrian Wayfinding Strategy Briefing
18 Sept Attended the Cannery Arts Centre Shop Opening
22 Sept Attended the Australian Local Government Women's Association morning tea
22-24 Sept Attended WALGA Local Government Week Convention

Cr Graham

16 Sept Participated in a tour of Esperance Care Services
16 Sept Participated in the Tourism Signage and CBD Pedestrian Wayfinding Strategy Briefing
22-24 Sept Attended WALGA Local Government Week Convention
27 Sept Attended Salmon Gums 100th Year Anniversary Celebration

Cr Obourne

27 Aug Attended EACS Founders Day Service
6 Sept Attended SAFE Esperance Fundraising Quiz
12 Sept Participated in week 2 of the Rates Draw
16 Sept Participated in a tour of Esperance Care Services
16 Sept Participated in the Tourism Signage and CBD Pedestrian Wayfinding Strategy Briefing
17 Sept Officiated at the Opening of the Thistle Block at EACS
18 Sept Attended the Cannery Arts Centre Shop Opening
19 Sept Participated in Week 3 of the rates Draw
22 Sept Attended the Australian Local Government Women's Association morning tea
22-24 Sept Attended WALGA Local Government Week Convention
27 Sept Officiated at the 50th Anniversary of the Christian Bookshop

Pres Chambers

02 Sept Meeting with ENTAC
04 Sept WALGA State Meeting in Norseman
11 Sept Meeting with DBCA
16 Sept Participated in a tour of Esperance Care Services
16 Sept Participated in the Tourism Signage and CBD Pedestrian Wayfinding Strategy Briefing
22-24 Sept Attended WALGA Local Government Week Convention

12. MATTERS REQUIRING A DETERMINATION OF COUNCIL

12.1 EXTERNAL SERVICES

Nil

12.2 ASSET MANAGEMENT
Nil

12.3 CORPORATE & COMMUNITY SERVICES

Item: 12.3.1

Financial Services Report - September 2025

Author/s	Sarah Bridge Roselyn Hamilton	Corporate Accountant Manager Financial Services
Authorisor/s	Felicity Baxter	Director Corporate and Community Services

File Ref: D25/27071

Executive Summary

To present to Council the Monthly Financial Report for the period ending 31 August 2025.

Strategic Implications

Council Plan 2022 – 2032

Leadership

A financially sustainable and supportive organisation achieving operational excellence

Attachments

A [link](#). Monthly Financial Management Report August 2025

Item 12.3.1 Financial Services Report - September 2025

Moved: Cr de Haas
Seconded: Cr Flanagan

O0925-017

Council Resolution

That Council receive the attached report entitled Monthly Financial Report for the month of August 2025.

**CARRIED
F7 - A0**

For: Cr Starcevich, Cr Davies, Cr Flanagan, Cr Graham, Cr de Haas, Cr Johnston, Pres Chambers



SHIRE OF ESPERANCE

MONTHLY FINANCIAL MANAGEMENT REPORTS

(Incorporating Statement of Financial Activity)

AUGUST 2025

CORPORATE & COMMUNITY SERVICES

MANAGER FINANCIAL SERVICES COMPILATION REPORT

MEETING DATE:	30 SEPTEMBER 2025
ACCOUNTING PERIOD:	PERIOD ENDED 31 AUGUST 2025
MATERIALITY THRESHOLD:	\$100,000 OR 10%

OVERVIEW

The Statement of Financial Activity shows a surplus at 31 August of \$35,102,029.

RATES COLLECTED

Rates collected at the end of July were 16.04%. Collections at the same time last year were 20.15%. The due date for payment in full or the first instalment is 24 September. All 4 weeks of prize draws will also be conducted throughout September.

2025-2026 FINANCIAL YEAR

Annual Financial Statements are being completed in preparation for audit who will be attending the Shire of Esperance from 16 - 19 September. This final audit will review the last 5 months of transactions, end of financial year reconciliations as well as the draft financial statements.

Due to amendments made when preparing the financials, there is additional surplus of circa \$14,598.

Following audit, this movement will be put forward for Council's review.

REGIONAL EXPRESS PTY LTD

The Shire is in communication with the administrators of Regional Express Pty Ltd. A proof of debt has been lodged to the value of \$440,587.41 up to the 30th July 2024, when administration commenced.

WORKING CAPITAL

The Council is solvent and I do not consider there any other matters of liquidity that I would bring to Council's attention.

Current surplus at the end of August is \$35,102,029. The surplus is shown on the bottom of the Statement of Financial Activity and also on the Composition of Net Current Assets. It represents our ability to meet the short-term demands of our suppliers.

Unrestricted cash at bank is \$45,469,646 and this is shown on the Statement of Financial Position. Reserve balance is \$33,984,453, also shown on the Statement of Financial Position.

Sarah Bridge
Corporate Accountant

**SHIRE OF ESPERANCE
STATEMENT OF COMPREHENSIVE INCOME
FOR THE PERIOD ENDED 31 AUGUST 2025**

	2025-26 Budget	2025-26 Budget YTD	2025-26 Actual YTD
	\$	\$	\$
Revenue			
Rates	28,077,679	27,619,449	27,923,651
Grants, subsidies and contributions	11,778,094	2,549,297	1,731,512
Fees and charges	12,565,051	4,653,976	5,462,343
Interest revenue	1,801,500	110,540	140,333
Other revenue	2,058,999	171,003	210,212
	56,281,323	35,104,265	35,468,051
Expenses			
Employee costs	(25,013,978)	(4,331,666)	(4,036,260)
Materials and contracts	(19,777,450)	(2,264,193)	(2,226,953)
Utility charges	(1,476,201)	(214,248)	(129,013)
Depreciation	(23,684,722)	-	-
Finance costs	(83,670)	(2,647)	(5,905)
Insurance	(958,994)	(479,592)	(445,511)
Other expenditure	(865,739)	(11,469)	(219,035)
	(71,860,754)	(7,303,815)	(7,062,678)
	(15,579,431)	27,800,450	28,405,373
Capital grants, subsidies and contributions	36,174,101	2,047,145	3,137,277
Profit on asset disposals	199,233	-	-
Loss on asset disposals	(75,216)	-	-
	36,298,118	2,047,145	3,137,277
Net result for the period	20,718,687	29,847,595	31,542,650
Other comprehensive income for the period			
<i>Items that will not be reclassified subsequently to profit or loss</i>			
Changes in asset revaluation surplus	-	-	-
Total other comprehensive income for the period	-	-	-
Total comprehensive income for the period	20,718,687	29,847,595	31,542,650

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF ESPERANCE
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 AUGUST 2025**

	2025-26 Budget (a)	2025-26 Budget YTD (b)	2025-26 Actual YTD (c)	2025-26 Variance (c)-(b) ((c)-(b))/(b)	
	\$	\$	\$	\$	%
OPERATING ACTIVITIES					
Revenue from operating activities					
Rates	28,077,679	27,619,449	27,923,651	304,202	1%
Grants, subsidies and contributions	11,778,094	2,549,297	1,731,512	(817,785)	-32%
Fees and charges	12,565,051	4,653,976	5,462,343	808,367	17%
Interest revenue	1,801,500	110,540	140,333	29,793	27%
Other revenue	2,058,999	171,003	210,212	39,209	23%
Profit on asset disposals	199,233	-	-	-	
	56,480,556	35,104,265	35,468,051	363,786	1%
Expenditure from operating activities					
Employee costs	(25,013,978)	(4,331,666)	(4,036,260)	295,406	-7%
Materials and contracts	(19,552,450)	(2,264,193)	(2,226,953)	37,240	-2%
Utility charges	(1,476,201)	(214,248)	(129,013)	85,235	-40%
Depreciation	(23,684,722)	-	-	-	
Finance costs	(83,670)	(2,647)	(5,905)	(3,258)	123%
Insurance	(958,994)	(479,592)	(445,511)	34,081	-7%
Other expenditure	(865,739)	(11,469)	(219,035)	(207,566)	1810%
Loss on asset disposals	(75,216)	-	-	-	
	(71,710,970)	(7,303,815)	(7,062,678)	241,137	-3%
TOTAL OPERATING ACTIVITIES	(15,230,414)	27,800,450	28,405,373	604,923	2%
NON-OPERATING ACTIVITIES					
Inflows from non-operating activities					
Capital grants, subsidies and contributions	36,174,101	2,047,145	3,137,277	1,090,132	53%
Proceeds from disposal of assets	1,345,000	-	134,490	134,490	
Proceeds - self supporting loans	107,724	27,250	27,251	1	0%
Proceeds on other loans and receivables	2,734,907	-	-	-	
	40,361,732	2,074,395	3,299,018	1,224,623	59%
Outflows from non-operating activities					
Right of use assets received - non cash	-	-	-	-	
Payments for land held for resale	(1,000,000)	-	-	-	
Payments for property, plant and equipment	(49,532,881)	(138,915)	(2,341,473)	(2,202,558)	1586%
Payments for construction of infrastructure	(19,865,154)	(1,900,626)	(1,642,060)	258,566	-14%
Repayment of Borrowings	(167,663)	(21,764)	(21,765)	(1)	0%
	(70,565,698)	(2,061,305)	(4,005,297)	(1,943,992)	94%
TOTAL NON-OPERATING ACTIVITIES	(30,203,966)	13,090	(706,280)	(719,370)	-5496%
NON CASH AMOUNTS EXCLUDED					
Depreciation	23,684,722	-	-	-	
Loss on asset disposals	75,216	-	-	-	
Profit on asset disposals	(199,233)	-	-	-	
Provisions & accruals	279,652	7,108	-	(7,108)	-100%
Movement of Non-Current Receivables	-	-	300	300	
TOTAL NON-CASH AMOUNTS EXCLUDED	23,840,357	7,108	300	(6,808)	-96%
MOVEMENT IN SURPLUS OR DEFICIT					
Surplus at the start of the financial year	2,795,133	2,795,133	2,809,731	14,598	1%
Amount attributable to operating Activities	(15,230,414)	27,800,450	28,405,373	604,923	2%
Amount attributable to non-operating Activities	(30,203,966)	13,090	(706,280)	(719,370)	-5496%
Non-cash amounts excluded	23,840,357	7,108	300	(6,808)	-96%
Reserve Movements	18,754,453	3,344,235	4,592,904	1,248,669	37%
Surplus/(deficit) remaining after the imposition of general rates	(44,437)	33,960,016	35,102,029	1,142,013	3%

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF ESPERANCE
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDED 31 AUGUST 2025**

	2025-26 YTD	2024-25 Actuals
	\$	\$
CURRENT ASSETS		
Cash & cash equivalents	45,469,646	47,273,666
Trade & other receivables	30,400,464	1,261,614
Inventories	1,099,205	1,043,171
TOTAL CURRENT ASSETS	76,969,315	49,578,451
NON-CURRENT ASSETS		
Other receivables	1,022,896	1,023,196
Inventories	3,291,942	3,291,942
Property, plant & equipment	135,114,622	135,114,622
Infrastructure	596,593,603	596,593,603
TOTAL NON-CURRENT ASSETS	736,023,063	736,023,363
TOTAL ASSETS	812,992,378	785,601,814
CURRENT LIABILITIES		
Trade & other payables	4,754,540	5,476,353
Borrowings	198,648	198,648
Provisions	3,750,937	3,750,937
Other current liabilities	413,284	-
TOTAL CURRENT LIABILITIES	9,117,409	9,425,938
NON-CURRENT LIABILITIES		
Borrowings	1,538,850	1,538,850
Provisions	8,019,947	8,019,947
TOTAL NON-CURRENT LIABILITIES	9,558,797	9,558,797
TOTAL LIABILITIES	18,676,206	18,984,735
NET ASSETS	794,316,172	766,617,079
EQUITY		
Revaluation surplus	403,484,556	403,484,556
Reserve accounts	33,984,453	38,577,357
Retained surplus	356,847,163	324,555,166
TOTAL EQUITY	794,316,172	766,617,079

**SHIRE OF ESPERANCE
COMPOSITION OF NET CURRENT ASSETS
FOR THE PERIOD ENDED 31 AUGUST 2025**

	2025-26 YTD	2024-25 Actuals
	\$	\$
CURRENT ASSETS		
Cash & cash equivalents	45,469,646	47,273,666
Trade & other receivables	30,400,464	1,261,614
Inventories	1,099,205	1,043,171
TOTAL CURRENT ASSETS	76,969,315	49,578,451
CURRENT LIABILITIES		
Trade & other payables	4,754,540	5,476,353
Borrowings	198,648	198,648
Provisions	3,750,937	3,750,937
Other current liabilities	413,284	-
TOTAL CURRENT LIABILITIES	9,117,409	9,425,938
NET ASSETS	67,851,906	40,152,513
Less: Total adjustments to net current assets	(32,749,877)	(37,342,782)
Closing funding surplus/(deficit)	35,102,029	2,809,731
Current assets and liabilities excluded from budgeted deficiency		
Adjustments to net current assets		
Less: Reserve account	(33,984,452)	(38,577,357)
Less: Financial assets at amortised costs - Self Supporting Loans	(95,696)	(95,696)
Less: Land held for resale	(600,000)	(600,000)
Add: Current liabilities not expected to be cleared at end of year		
-Current portion of lease liabilities	43,013	43,013
-Current portion of borrowings	155,635	155,635
-Current portion of employee benefit expense held in reserve	1,731,623	1,731,623
Toal adjustments to net current assets	(32,749,877)	(37,342,782)

**SHIRE OF ESPERANCE
EXPLANATION OF MATERIAL VARIANCES
FOR THE PERIOD ENDED 31 AUGUST 2025**

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.
The material variance adopted by Council for the 2025-26 year is \$100,000 or 10.00%.

Description	Var. \$	Var. %
	\$	%
Revenue from operating activities		
Rates	304,202	1.10%
Ex Gratia rates received earlier than budget expectations.		Timing
Grants, subsidies and contributions	(817,785)	(32.08%)
Home Care Program Federal funding tracking behind budget scheduling. Federal Assistance Grants came in below budget expectations.		Timing
Fees and charges	808,367	17.37%
Fees and charges relating to Waste Management, particularly bin pick ups, are tracking above budget expectations for this time of year.		Timing
Interest revenue	29,793	26.95%
Interest earned on reserves are tracking ahead of budget expectations.		Timing
Other revenue	39,209	22.93%
Unexpected insurance payment received.		Timing
Expenditure from operating activities		
Employee costs	295,406	(6.82%)
Less higher level Home Care clients are resulting in a reduction in employee costs. Labour oncosts recovery rates are also contributing to the variance.		Timing
Utility charges	85,235	(39.78%)
Variance due to timing on receipt of invoices for utilities across multiple business areas.		Timing
Finance costs	(3,258)	123.08%
Variance due to self supporting loan interest payments. These are on track as per WATC for 2025/2026.		Timing
Other expenditure	(207,566)	1809.80%
Community Grants have been issued sooner than budget expectations.		Timing
Inflows from non-operating activities		
Proceeds from capital grants, subsidies and contributions	1,090,132	53.25%
Main Roads and Black Spot funding has been received sooner than budget expectations.		Timing
Proceeds from disposal of assets	134,490	
Sales of lots in Flinders are ahead of budget expectations.		Timing
Outflows from non-operating activities		
Payments for property, plant and equipment	(2,202,558)	1585.54%
Construction of the Graham Mackenzie Stadium is tracking ahead of budget expectations.		Timing
Payments for construction of infrastructure	258,566	(13.60%)
Some road construction works delayed due to weather events, with focus shifted to priority maintenance works.		Timing
Reserve Movements	1,248,669	37.34%
Variance due to budget phasing on transfers to reserves. This will be corrected during budget review.		Timing



OTHER REPORTS AND GRAPHS

AUGUST 2025

SHIRE OF ESPERANCE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 AUGUST 2025

1 KEY INFORMATION

Funding Surplus or Deficit Components

Funding surplus / (deficit)				
	Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
Opening	\$2.80 M	\$2.80 M	\$2.81 M	\$0.01 M
Closing	(\$0.04 M)	\$33.96 M	\$35.10 M	\$1.14 M

Refer to Statement of Financial Activity

Cash and cash equivalents			Payables			Receivables		
	\$45.47 M	% of total		\$0.72 M	% Outstanding		\$29.14 M	% Collected
Unrestricted Cash	\$11.49 M	25.3%	Trade Payables	\$0.87 M		Rates Receivable	\$26.19 M	16.0%
Restricted Cash	\$33.98 M	74.7%	0 to 30 Days	\$0.87 M	100.0%	Trade Receivable	\$0.14 M	% Outstanding
			Over 30 Days	\$0.00 M	0.0%	Over 30 Days	(\$0.30 M)	(210.5%)
			Over 90 Days	\$0.00 M	0.0%	Over 90 Days	\$0.44 M	310.5%

Key Operating Activities

Amount attributable to operating			
Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$15.23 M)	\$27.80 M	\$28.41 M	\$0.60 M

Refer to Statement of Financial Activity

Rates Revenue			Grants and Contributions			Fees and Charges		
YTD Actual	\$27.92 M	% Variance	YTD Actual	\$1.73 M	% Variance	YTD Actual	\$5.46 M	% Variance
YTD Budget	\$27.62 M	1.1%	YTD Budget	\$2.55 M	(32.1%)	YTD Budget	\$4.65 M	17.4%

Refer to Statement of Financial Activity

Key Non-Operating Activities

Amount attributable to non-operating			
Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$30.20 M)	\$0.01 M	(\$0.71 M)	(\$0.72 M)

Refer to Statement of Financial Activity

Proceeds on sale			Asset Acquisition			Capital Grants		
YTD Actual	\$0.13 M	%	YTD Actual	(\$3.98 M)	% Spent	YTD Actual	\$3.14 M	% Received
Adopted Budget	\$0.00 M		Adopted Budget	(\$2.04 M)	95.3%	Adopted Budget	\$2.05 M	53.3%

Borrowings			Reserves		
Principal repayments	\$0.02 M		Reserves balance	\$33.98 M	
Interest expense	\$0.01 M		Net Movement	(\$4.59 M)	

This information is to be read in conjunction with the accompanying Financial Statements and notes.

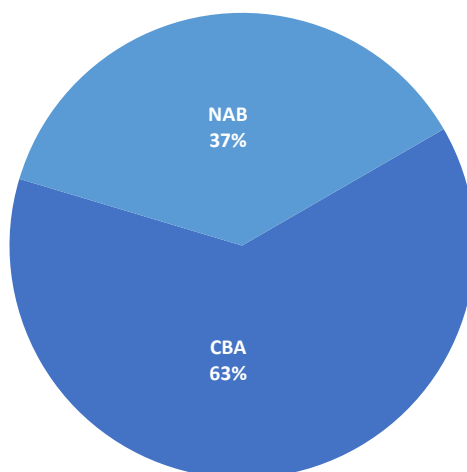
**SHIRE OF ESPERANCE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 AUGUST 2025**

2 KEY INFORMATION - INVESTMENTS

Shire policy directs that a maximum of 80% can be held with any one institution at a time.

(a) Cash investments

Diversification of Investments



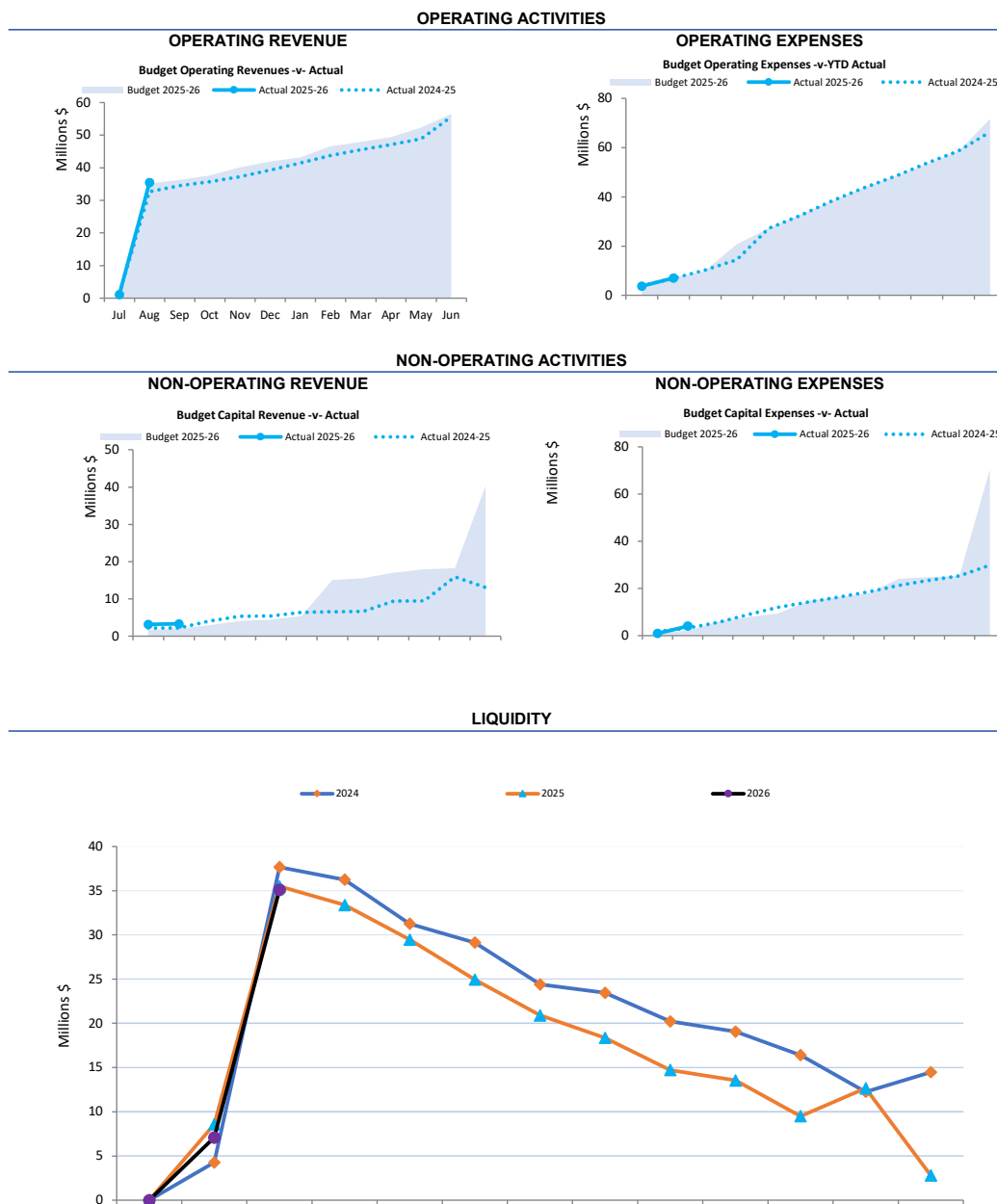
Finance Institution	Amount	Rate	Term	Maturity	Type of Investment
CBA	\$ 5,000,000	4.19%	60	19-Sep-25	Term Deposit - Reserve
CBA	\$ 5,000,000	4.19%	60	19-Sep-25	Term Deposit - Reserve
NAB	\$ 3,000,000	4.20%	92	21-Oct-25	Term Deposit - Reserve
NAB	\$ 4,000,000	4.20%	90	21-Oct-25	Term Deposit - Reserve
NAB	\$ 4,000,000	4.20%	90	21-Oct-25	Term Deposit - Reserve
NAB	\$ 5,000,000	4.20%	90	21-Oct-25	Term Deposit - Reserve
CBA	\$ 9,207,721	3.50%	N/A	N/A	Business Online Saver - Muni
CBA	\$ -	0.25%	N/A	N/A	Cash Deposit A/C - Muni
CBA	\$ 7,980,693	3.50%	N/A	N/A	Business Online Saver - Reserves
CBA	\$ -	0.25%	N/A	N/A	Cash Deposit A/C - Reserves
	\$ 43,188,414				

(b) Investment Interest Earnings

	Budget	YTD Interest
Municipal	70,227	41,665
Reserve	33,188	86,023

**SHIRE OF ESPERANCE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 AUGUST 2025**

3 KEY INFORMATION - GRAPHICAL



Liquidity is a modified current position which consists of un-restricted cash, debtors and inventories less payables and provisions for annual leave.

A surplus is indicated by a positive figure and a deficit is indicated as a negative number.

The purpose of the graph is to trace the progressive values of the liquidity surplus(deficit) which shows on the "Statement of Financial Activity" in each month's financial report.

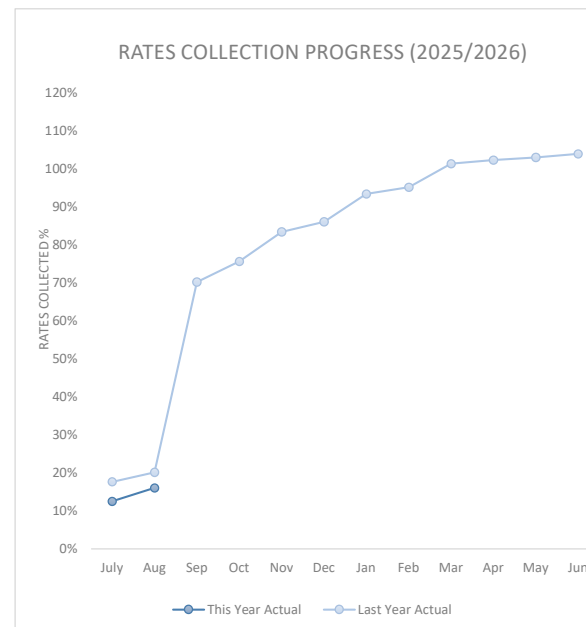
The current year to date value is graphed against the immediate past year as a comparative.

**SHIRE OF ESPERANCE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 AUGUST 2025**

4 SUMMARY OF RATE, RUBBISH AND ESL CHARGE DEBTORS

Outstanding Rates 2025/2026

Arrears at 1st July 2025	279,544
Pensioner Deferred Rates at 1st July 2025	128,148
Rates Levied	26,674,703
Waste Charges Levied	4,342,276
ESL Levied	1,024,872
Other Charges Levied	29,619
Total Levied 2025/2026	32,071,470
Less Collections	(5,318,176)
Total Current and Arrears Outstanding	27,164,072
% Collected	16.04%
Pensioners on Instalments	26,251
Non Pensioners on Instalments	726,339
Pensioners with Due Date 30/06/2026	1,760,390
Outstanding with no Instalment Option	41,967
Prepayments	(188,542)
Interims	24,797,667
Total Current and Arrears Outstanding	27,164,072



**SHIRE OF ESPERANCE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 AUGUST 2025**

5 BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

Account #	Description	Council Ref	Net Change	Amended Budget Running Balance \$
	2025/26 Budget Estimated Surplus/(Deficit)			(44,437)
Amended Budget as per Council Resolution				(44,437)

**SHIRE OF ESPERANCE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 AUGUST 2025**

6 GENERAL RECEIVABLES

	Current \$	30 Days \$	60 Days \$	90 Days \$	90+Days \$	Total \$
General Receivables	649,029	13,843	36,560	4,808	444,852	1,149,091
Percentage	56.48%	1.20%	3.18%	0.42%	38.71%	

90+Days Represented by:

Government Grants	0
Contributions & Reimbursements	3,654
Loan Repayments	0
Fees and Charges	441,197
Private Works	0
Proceeds Sale of Assets	0
	444,852

Amounts shown above include GST (where applicable)

**SHIRE OF ESPERANCE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 31 AUGUST 2025**

7 TRUST FUNDS

Funds held at balance date over which the Municipality has no control and which are not included in the financial statements are as follows:

Details	Balance 2024-2025	Balance 31/08/2025
Contributions to Public Open Space	221,039	
Shire of Esperance		52,488
S D Staines		17,759
Fiume Nel Terra Developments Pty Ltd		119,587
Esplanade Investments		32,586
Other	12,136	
Health Department of WA - CLAG Funding		1,124
Shire of Esperance Trust Fund - CLAG Funding		555
Shire of Esperance - Lake Monjigup Development Group		10,457
General Bonds - Interest Bearing	765,645	
Esperance Bay Turf Club - Optus Rent of Land Turf Club		26,219
Activ Foundation Inc - Community Fundraising		21,219
Indoor Sports Stadium Mangement - GMS Funds		469,872
Adventureland Management Committee Inc		3,508
Telstra Corporation Ltd		11,442
Elsie Cox Testamentary Trust EHC		238,169
Totals	998,820	1,004,986

Item: 12.3.2

Payment of Accounts Listing - September 2025

Author/s	Sarah Bridge Roselyn Hamilton	Corporate Accountant Manager Financial Services
Authorisor/s	Felicity Baxter	Director Corporate and Community Services

File Ref: D25/27072

Executive Summary

To present the list of accounts paid by the Chief Executive Officer under delegated authority and the list of payments made by authorised employees using credit cards and other purchasing cards for the month 1 – 31 August 2025.

Background

Recent reviews of the *Local Government Financial Management Regulations (1996)* by Moore Australia recommends that the payments listing (*Reg 13*) and the list of payments made by authorised employees using credit cards or other purchasing cards (*Reg 13A*) to be presented to Council in a separate agenda item to the financial reports as they relate to a different part of the Financial Management Regulations.

Consultation

Moore Australia – Chartered Accountants, Auditors and Business Advisors

Financial Implications

Nil

Asset Management Implications

Nil

Statutory Implications

Local Government Financial Management Regulations (1996)

Policy Implications

Nil

Strategic Implications

Council Plan 2022 – 2032

Leadership

A financially sustainable and supportive organisation achieving operational excellence

Attachments

- A. Transaction Card Report August 2025
- B. Payment of Accounts Listing August 2025

Item 12.3.2 Payment of Accounts Listing - September 2025

Moved: Cr de Haas

Seconded: Cr Davies

O0925-018

Council Resolution

That Council:

- 1. Receive the list of accounts paid for the period 1 – 31 August 2025 as listed in the attachment.**
- 2. Receive the list of accounts paid using credit cards and other purchasing cards for the period 1 – 31 August 2025 as listed in the attachment.**

CARRIED

F7 - A0

For: Cr Starcevich, Cr Davies, Cr Flanagan, Cr Graham, Cr de Haas, Cr Johnston, Pres Chambers

SHIRE OF ESPERANCE

CREDIT CARD PAYMENT LISTING

List of accounts direct debited from Council's Municipal Fund submitted to the Ordinary Council Meeting
held on 30/09/2025 for confirmation in respect to accounts already paid via credit cards.

DATE	CREDITOR	PARTICULARS	AMOUNT
30/07/2025	H & M Hennes Mauritz	Staff uniforms - EVRC	\$ 70.15
7/08/2025	Twilio Sendgrid	Monthly BOILC point of sale subscription	\$ 142.99
18/08/2025	Vend Pos	Monthly Visitors Centre point of sale subscription	\$ 199.00
1/08/2025	Flickr	Bereavement flowers - EHC	\$ 42.99
11/08/2025	Netflix	Monthly subscription	\$ 18.99
11/08/2025	Xero	Monthly subscription	\$ 75.00
13/08/2025	The Sockery	Supplies for client - EHC	\$ 46.45
29/07/2025	NTAA	Training and education	\$ 569.00
29/07/2025	Workforce Health Assessors	Pre-employment medical assessment	\$ 184.80
30/07/2025	Pluralsight	Training and education	\$ 2,667.55
31/07/2025	Autism Association	Training and education	\$ 220.00
4/08/2025	Ezi Gofax Pty Ltd	Monthly fax licence	\$ 29.85
5/08/2025	Intuit Mailchimp	Monthly media subscription	\$ 343.00
11/08/2025	Environmental Health Association	Advertising	\$ 220.00
11/08/2025	Microsoft	Azure cloud storage - Esperance Coastal Safety	\$ 2.99
14/08/2025	Jobfit	Pre-employment medical assessment	\$ 270.56
25/08/2025	LinkedIn Job	Advertising	\$ 905.04
7/08/2025	Dept Of Justice	State Administrative Tribunal application	\$ 744.00
25/08/2025	Uber	Travel - RCAWA meeting - Perth	\$ 36.97
22/08/2025	The Royal	Meals - RCAWA meeting - Perth	\$ 73.15
25/08/2025	Delaware North	Meals - RCAWA meeting - Perth	\$ 34.90
25/08/2025	Uber	Travel - RCAWA meeting - Perth	\$ 14.50
25/08/2025	Uber	Travel - RCAWA meeting - Perth	\$ 32.02
13/08/2025	Event And Conference Co	Training and education	\$ 1,299.20
13/08/2025	Woolworths	Catering	\$ 47.10
19/08/2025	Humantix Limited	Training and education	\$ 924.00
21/08/2025	Local Government Professionals	Training and education	\$ 560.00
29/07/2025	REX	Flights - Regulatory Officer Compliance Course - Perth	\$ 408.95
29/07/2025	Woolworths	Staff kitchen supplies	\$ 60.00
29/07/2025	Woolworths	Catering	\$ 78.60
30/07/2025	The Sebel Mandurah	Accommodation - Bushfire Mitigation Forum 2025 - Perth	\$ 269.83
30/07/2025	Adnate Art Series	Accommodation - Safe Systems Workshop - Perth - 3pax	\$ 2,557.80
31/07/2025	REX	Flights - Aquatic Technical Operator Conference - Perth	-\$ 408.95
31/07/2025	Uber	Travel - WALGA Training - Perth	\$ 39.85
31/07/2025	WALGA Events	Event registration - Local Government Week - Councillor	\$ 1,842.50
1/08/2025	Aurea Hotel Perth King	Accommodation - Local Government Week - 8pax	\$ 3,650.40
1/08/2025	Uber	Travel - Conference - Perth	\$ 8.94
1/08/2025	WALGA Events	Event registration - Local Government Week - Councillor	\$ 1,842.50
1/08/2025	WALGA Events	Event registration - Local Government Week - Councillor	\$ 1,842.50
1/08/2025	WALGA Events	Event registration - Local Government Week - Councillor	\$ 1,842.50
4/08/2025	REX	Flights - Local Government Week - Perth	\$ 408.95
4/08/2025	REX	Flights - RCAWA Meeting - Perth	\$ 408.95
4/08/2025	Uber	Uber - Tafe training - Perth	\$ 8.94
4/08/2025	REX	Flights - Local Government week - Perth	\$ 408.95
4/08/2025	Uber	Uber - Aquatic training & workshop - Perth	\$ 11.56
5/08/2025	REX	Flights - RCAWA Meeting - Perth	\$ 404.57
5/08/2025	Uber	Uber - Aquatic training & workshop - Perth	\$ 84.70
6/08/2025	Uber	Uber - Tafe training - Perth	\$ 57.28
7/08/2025	Uber	Uber - Tafe training - Perth	\$ 57.06
7/08/2025	WA News	West Australian newspaper subscription	\$ 96.00
7/08/2025	Qantas Airways Limited	Flights - Local Government Week - Perth	\$ 533.58
8/08/2025	Uber	Uber - Aquatic training & workshop - Perth	\$ 91.87
11/08/2025	Uber	Uber - Tafe training - Perth	\$ 66.49
11/08/2025	Uber	Uber - LIWA State Conference - Perth	\$ 38.00
12/08/2025	Uber	Uber - Tafe training - Perth	\$ 17.88
12/08/2025	REX	Flights - Local Government Week - Perth	\$ 408.95
12/08/2025	REX	Flights - Local Government Week - Perth	\$ 408.95

SHIRE OF ESPERANCE
CREDIT CARD PAYMENT LISTING

List of accounts direct debited from Council's Municipal Fund submitted to the Ordinary Council Meeting
held on 30/09/2025 for confirmation in respect to accounts already paid via credit cards.

DATE	CREDITOR	PARTICULARS	AMOUNT
12/08/2025	REX	Flights - Local Government Week - Perth	\$ 408.95
12/08/2025	REX	Flights - Local Government Week - Perth	\$ 408.95
12/08/2025	REX	Flights - Airport Conference - Perth	\$ 408.95
12/08/2025	REX	Flights - Airport Conference - Perth	\$ 408.95
12/08/2025	Aurea Hotel Perth King	Meals - Safe Systems Workshop - Perth - 3pax	\$ 583.63
13/08/2025	Post Esperance Post Shop	Farewell gift	\$ 305.95
15/08/2025	Uber	Uber - Tafe training - Perth	\$ 34.58
18/08/2025	Novotel Perth Langley	Accommodation - Cert III & IV Surveying - Perth	\$ 2,671.25
18/08/2025	Novotel Perth Langley	Meals - Cert III & IV Surveying - Perth	\$ 6.08
18/08/2025	Uber	Uber - Tafe training - Perth	\$ 36.51
18/08/2025	Uber	Uber - Tafe training - Perth	\$ 11.50
21/08/2025	REX	Flights - Waste & Recovery Conference - Perth	\$ 408.95
22/08/2025	REX	Flights - Waste & Recovery Conference - Perth	\$ 408.95
25/08/2025	Crown Promenade Perth	Accommodation - Airport Conference - Perth	\$ 474.30
25/08/2025	Crown Promenade Perth	Accommodation - Airport Conference - Perth	\$ 474.30
11/08/2025	Accuris	Australian standards updates	\$ 56.82
11/08/2025	Accuris	Australian standards updates	\$ 29.37
11/08/2025	Quay Perth	Accommodation - Conference & Trade show - Perth - 4pax	\$ 2,232.07
1/08/2025	Topsigns	First aid stickers for emergency vehicles	\$ 22.00
11/08/2025	Woolworths	Catering	\$ 417.63
6/08/2025	JCS Online Resources	Annual subscription - Library	\$ 1,087.03
12/08/2025	Event And Conference Co	Training and education	\$ 304.50
18/08/2025	Event And Conference Co	Training and education	\$ 304.50
30/07/2025	Australian Refrigeration	Training and education	\$ 813.00
31/07/2025	Grilld Pty Ltd	Meals - WALGA Training - Perth	\$ 27.30
1/08/2025	Hospitality Inn West Perth	Accommodation - WALGA Training - Perth	\$ 661.33
4/08/2025	Ruby Collective	Meals - WALGA Training - Perth	\$ 7.11
4/08/2025	Hospitality Inn West Perth	Meals - WALGA Training - Perth	\$ 15.29
31/07/2025	Dominos Esperance	Civic Centre - Volunteers - Queen event	\$ 88.44
31/07/2025	Lucky Bay Brewing	Civic Centre - Bar stock - Queen event	\$ 160.00
31/07/2025	Liquor Barons Esperance	Civic Centre - Bar stock - Queen event	\$ 493.98
1/08/2025	Woolworths	Stationery & office supplies	\$ 36.20
11/08/2025	Starlink Internet	Remote internet monthly charges	\$ 1,502.00
12/08/2025	Woolworths	Stationery & office supplies	\$ 25.00
13/08/2025	Bunnings	Storage supplies	\$ 91.68
13/08/2025	The Toy Station	Prizes for winners of snowman competition	\$ 202.00
13/08/2025	Kmart	Prizes for winners of snowman competition	\$ 100.00
13/08/2025	Woolworths	Prizes for winners of snowman competition	\$ 300.00
20/08/2025	Fenwick Centre Cinema	Volunteer vouchers - Winter Wonderland event	\$ 211.33
21/08/2025	Dominos Esperance	Civic Centre - Volunteers - Anybody Out There show	\$ 64.22
26/08/2025	Bunnings	Storage supplies	\$ 240.64
		Total Credit Card Purchases 29/07/2025 - 26/08/2025	\$ 43,867.54

SHIRE OF ESPERANCE
PURCHASING CARDS PAYMENT LISTING

List of accounts due by Council submitted to the Ordinary Council Meeting held on 30/09/2025 for confirmation in respect to accounts already paid via purchasing cards, as summarised in Payment of Accounts Listing.

DATE	CREDITOR	PARTICULARS	AMOUNT
29/07/2025	Bunnings	Hardware & supplies	\$ 78.98
22/08/2025	Bunnings	Hardware & supplies	-\$ 78.90
15/07/2025	Bunnings	Hardware & supplies	\$ 14.32
15/07/2025	Bunnings	Hardware & supplies	\$ 109.98
22/08/2025	Bunnings	Hardware & supplies	-\$ 124.30
01/07/2025	Bunnings	Hardware & supplies	\$ 60.91
01/07/2025	Bunnings	Hardware & supplies	\$ 91.96
18/07/2025	Bunnings	Hardware & supplies	\$ 11.38
17/07/2025	Bunnings	Hardware & supplies	\$ 42.87
10/07/2025	Bunnings	Hardware & supplies	\$ 192.31
15/07/2025	Bunnings	Hardware & supplies	\$ 455.85
17/07/2025	Bunnings	Hardware & supplies	\$ 22.73
16/07/2025	Bunnings	Hardware & supplies	\$ 524.18
21/07/2025	Bunnings	Hardware & supplies	\$ 22.42
17/07/2025	Bunnings	Hardware & supplies	\$ 72.03
08/07/2025	Bunnings	Hardware & supplies	\$ 14.26
17/07/2025	Bunnings	Hardware & supplies	\$ 25.89
16/07/2025	Bunnings	Hardware & supplies	\$ 133.44
16/07/2025	Bunnings	Hardware & supplies	\$ 16.03
09/07/2025	Bunnings	Hardware & supplies	\$ 63.00
09/07/2025	Bunnings	Hardware & supplies	\$ 260.98
15/07/2025	Bunnings	Hardware & supplies	\$ 13.08
14/07/2025	Bunnings	Hardware & supplies	\$ 142.99
15/07/2025	Bunnings	Hardware & supplies	\$ 124.30
03/07/2025	Bunnings	Hardware & supplies	\$ 243.20
03/07/2025	Bunnings	Hardware & supplies	\$ 2,492.64
24/07/2025	Bunnings	Hardware & supplies	\$ 12.88
23/07/2025	Bunnings	Hardware & supplies	\$ 82.51
16/07/2025	Bunnings	Hardware & supplies	\$ 196.38
15/07/2025	Bunnings	Hardware & supplies	\$ 78.93
08/07/2025	Bunnings	Hardware & supplies	\$ 462.98
08/07/2025	Bunnings	Hardware & supplies	\$ 22.71
07/07/2025	Bunnings	Hardware & supplies	\$ 33.68
07/07/2025	Bunnings	Hardware & supplies	\$ 13.09
07/07/2025	Bunnings	Hardware & supplies	\$ 57.01
06/07/2025	Bunnings	Hardware & supplies	\$ 12.52
03/07/2025	Bunnings	Hardware & supplies	\$ 102.76
02/07/2025	Bunnings	Hardware & supplies	\$ 141.55
02/07/2025	Bunnings	Hardware & supplies	\$ 72.61
01/07/2025	Bunnings	Hardware & supplies	\$ 5.99
01/07/2025	Bunnings	Hardware & supplies	\$ 141.55
01/07/2025	Bunnings	Hardware & supplies	\$ 183.55
01/07/2025	Bunnings	Hardware & supplies	\$ 8.99
30/07/2025	Bunnings	Hardware & supplies	\$ 34.92
29/07/2025	Bunnings	Hardware & supplies	\$ 391.68
29/07/2025	Bunnings	Hardware & supplies	\$ 469.61
29/07/2025	Bunnings	Hardware & supplies	\$ 78.90
28/07/2025	Bunnings	Hardware & supplies	\$ 247.95
28/07/2025	Bunnings	Hardware & supplies	\$ 62.98
28/07/2025	Bunnings	Hardware & supplies	\$ 14.49
28/07/2025	Bunnings	Hardware & supplies	\$ 33.13
30/07/2025	Bunnings	Hardware & supplies	\$ 7.85
29/07/2025	Bunnings	Hardware & supplies	\$ 66.09
18/07/2025	Bunnings	Hardware & supplies	\$ 285.12

SHIRE OF ESPERANCE

PURCHASING CARDS PAYMENT LISTING

List of accounts due by Council submitted to the Ordinary Council Meeting held on 30/09/2025 for confirmation in respect to accounts already paid via purchasing cards, as summarised in Payment of Accounts Listing.

DATE	CREDITOR	PARTICULARS	AMOUNT
25/07/2025	Bunnings	Hardware & supplies	\$ 18.08
24/07/2025	Bunnings	Hardware & supplies	\$ 31.83
25/07/2025	Bunnings	Hardware & supplies	\$ 110.20
23/07/2025	Bunnings	Hardware & supplies	\$ 126.18
22/07/2025	Bunnings	Hardware & supplies	\$ 46.26
22/07/2025	Bunnings	Hardware & supplies	\$ 117.83
30/07/2025	Bunnings	Hardware & supplies	\$ 23.17
31/07/2025	Bunnings	Hardware & supplies	\$ 102.30
31/07/2025	Bunnings	Hardware & supplies	\$ 47.11
28/07/2025	Bunnings	Hardware & supplies	\$ 192.36
08/07/2025	Bunnings	Hardware & supplies	\$ 15.18
18/08/2025	Red Dot Store	Office supplies	\$ 49.98
29/07/2025	Woolworths	Consumables & supplies	\$ 173.10
08/08/2025	Woolworths	Consumables & supplies	\$ 111.86
21/08/2025	Woolworths	Consumables & supplies	-\$ 111.36
07/08/2025	Woolworths	Consumables & supplies	\$ 103.80
21/08/2025	Woolworths	Consumables & supplies	-\$ 103.30
05/08/2025	Woolworths	Consumables & supplies	\$ 22.50
20/08/2025	Woolworths	Consumables & supplies	-\$ 22.50
04/08/2025	Woolworths	Consumables & supplies	\$ 18.07
20/08/2025	Woolworths	Consumables & supplies	-\$ 18.00
19/08/2025	Woolworths	Consumables & supplies	\$ 224.70
19/08/2025	Woolworths	Consumables & supplies	\$ 340.24
15/08/2025	Woolworths	Consumables & supplies	\$ 52.60
14/08/2025	Woolworths	Consumables & supplies	\$ 40.88
15/08/2025	Woolworths	Consumables & supplies	\$ 95.72
14/08/2025	Woolworths	Consumables & supplies	\$ 24.75
12/08/2025	Woolworths	Consumables & supplies	\$ 15.65
12/08/2025	Woolworths	Consumables & supplies	\$ 233.59
24/07/2025	Woolworths	Consumables & supplies	\$ 47.60
09/08/2025	Woolworths	Consumables & supplies	\$ 60.72
05/08/2025	Woolworths	Consumables & supplies	\$ 22.50
04/08/2025	Woolworths	Consumables & supplies	\$ 48.80
08/08/2025	Woolworths	Consumables & supplies	\$ 155.15
12/08/2025	Woolworths	Consumables & supplies	\$ 50.15
12/08/2025	Woolworths	Consumables & supplies	\$ 82.50
12/08/2025	Woolworths	Consumables & supplies	\$ 107.93
09/08/2025	Woolworths	Consumables & supplies	\$ 25.15
08/08/2025	Woolworths	Consumables & supplies	\$ 111.36
07/08/2025	Woolworths	Consumables & supplies	\$ 103.30
05/08/2025	Woolworths	Consumables & supplies	\$ 58.00
07/08/2025	Woolworths	Consumables & supplies	\$ 44.60
05/08/2025	Woolworths	Consumables & supplies	\$ 73.20
04/08/2025	Woolworths	Consumables & supplies	\$ 18.00
06/08/2025	Woolworths	Consumables & supplies	\$ 142.86
29/07/2025	Woolworths	Consumables & supplies	\$ 99.28
01/08/2025	Woolworths	Consumables & supplies	\$ 34.50
04/08/2025	Woolworths	Consumables & supplies	\$ 244.10
01/08/2025	Woolworths	Consumables & supplies	\$ 75.00
30/07/2025	Woolworths	Consumables & supplies	\$ 100.70
22/07/2025	Woolworths	Consumables & supplies	\$ 11.80
24/07/2025	Woolworths	Consumables & supplies	\$ 152.70
25/07/2025	Woolworths	Consumables & supplies	\$ 69.36
01/08/2025	Woolworths	Consumables & supplies	\$ 33.00

SHIRE OF ESPERANCE

PURCHASING CARDS PAYMENT LISTING

List of accounts due by Council submitted to the Ordinary Council Meeting held on 30/09/2025 for confirmation in respect to accounts already paid via purchasing cards, as summarised in Payment of Accounts Listing.

DATE	CREDITOR	PARTICULARS	AMOUNT
31/07/2025	Woolworths	Consumables & supplies	\$ 65.00
31/07/2025	Woolworths	Consumables & supplies	\$ 31.05
30/07/2025	Woolworths	Consumables & supplies	\$ 16.05
29/07/2025	Woolworths	Consumables & supplies	\$ 159.80
25/07/2025	Woolworths	Consumables & supplies	\$ 150.40
30/07/2025	South East Petroleum	Fuel supplies	\$ 12,956.63
30/07/2025	South East Petroleum	Fuel supplies	\$ 787.30
07/07/2025	South East Petroleum	Fuel supplies	\$ 22,540.44
31/07/2025	South East Petroleum	Fuel supplies	\$ 654.77
17/07/2025	South East Petroleum	Fuel supplies	\$ 2,330.66
15/07/2025	South East Petroleum	Fuel supplies	\$ 17,212.80
18/07/2025	South East Petroleum	Fuel supplies	\$ 1,405.34
08/07/2025	South East Petroleum	Fuel supplies	\$ 918.45
11/07/2025	South East Petroleum	Fuel supplies	\$ 9,107.04
08/07/2025	South East Petroleum	Fuel supplies	\$ 1,880.87
02/07/2025	South East Petroleum	Fuel supplies	\$ 1,923.27
22/07/2025	South East Petroleum	Fuel supplies	\$ 16,356.34
18/07/2025	South East Petroleum	Fuel supplies	\$ 4,354.90
18/07/2025	South East Petroleum	Fuel supplies	\$ 7,490.43
25/07/2025	South East Petroleum	Fuel supplies	\$ 12,182.17
25/07/2025	South East Petroleum	Fuel supplies	\$ 5,286.93
25/07/2025	South East Petroleum	Fuel supplies	\$ 1,850.43
28/07/2025	South East Petroleum	Fuel supplies	\$ 5,949.07
		Total Purchases by Purchasing Cards August 2025	\$ 138,014.12

SHIRE OF ESPERANCE
THE ACCOUNTS REFERRED TO IN THE SCHEDULE AND SUMMARISED BELOW HAVE BEEN PAID
FOR THE PERIOD ENDING 31 AUGUST 2025

MUNICIPAL FUND

Cheques

ACTUAL PAYMENTS:	Cheques: 27778	\$310.65
------------------	----------------	----------

EFT

ACTUAL PAYMENTS:	Transaction No's: E4820 - E4829	\$5,290,859.54
------------------	---------------------------------	----------------

Credit Cards

ACTUAL PAYMENTS:	Transactions: 29/07/2025 - 26/08/2025	\$43,867.54
------------------	--	-------------

Paid under the delegated authority to the CEO

MUNICIPAL TOTAL: \$5,335,037.73

Estimated % local payments (including credit cards)

\$3,745,723.00
70.21%

TRUST FUND

Cheques

ACTUAL PAYMENTS:	Cheques : -	\$0.00
------------------	-------------	--------

EFT

ACTUAL PAYMENTS:	Transaction No's:	\$0.00
------------------	-------------------	--------

TRUST TOTAL: \$0.00

TOTAL: \$5,335,037.73

Shire of Esperance

List of accounts due by Council submitted to the Ordinary Council Meeting held on 30 September 2025 for confirmation in respect to accounts already paid.

Tran Amount

Municipal Fund - Cheque Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
C27778	22/08/2025	386	Shire of Esperance - Petty Cash	Petty cash recoup - Museum & EHC	\$ 310.65
Total Creditor payments made by Cheque from Municipal Fund					\$ 310.65

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4820	07/08/2025	1	Australian Taxation Office	Payroll deduction	\$ 204,012.00
E4820	07/08/2025	100	Landgate	Title searches	\$ 163.00
E4820	07/08/2025	381	Optus Communications	Monthly charges for CCTV	\$ 59.99
E4820	07/08/2025	410	Pink Lake Butchers	Consumables - EHC	\$ 494.84
E4820	07/08/2025	505	Esperance Plumbing Service	Plumbing services	\$ 2,767.00
E4820	07/08/2025	571	St John Ambulance Association in WA	Training & education	\$ 1,530.00
E4820	07/08/2025	800	Civica Pty Limited	Civica reporting annual service	\$ 19,250.00
E4820	07/08/2025	1435	Carroll & Richardson - Flagworld	Replacement banners & equipment	\$ 6,506.50
E4820	07/08/2025	1470	Express Yourself Printing Esperance	Printing & stationery supplies	\$ 462.00
E4820	07/08/2025	1695	Bay of Isles Mini-Excavators	Plant hire, septic & grease trap services	\$ 4,434.00
E4820	07/08/2025	1705	Condungup Primary School	Bus hire	\$ 300.00
E4820	07/08/2025	2113	Banksia Medical and Health	Pre-employment medical assessment	\$ 220.00
E4820	07/08/2025	2496	Professionals Esperance Real Estate	Rent	\$ 3,540.00
E4820	07/08/2025	3227	Esperance Fire Services	Hire & service of fire equipment	\$ 2,068.39
E4820	07/08/2025	3478	Avis Car Hire	Car hire	\$ 294.77
E4820	07/08/2025	3633	Esperance & Districts Agricultural	Trade stand application fee	\$ 320.00
E4820	07/08/2025	3687	Hope FM	Advertising	\$ 550.00
E4820	07/08/2025	3752	Securepay Pty Ltd	Monthly charge	\$ 31.13
E4820	07/08/2025	3835	WA Local Government Association	Training & education	\$ 4,500.00
E4820	07/08/2025	4321	The Royal Life Saving Society (WA)	Labour services for life guards - BOILC	\$ 13,503.60
E4820	07/08/2025	4383	South East Scaffold	Scaffolding services for Winter Wonderland	\$ 13,043.80

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4820	07/08/2025	4404	Wren Oil	Oil & waste disposal services	\$ 209.00
E4820	07/08/2025	4466	Leisure Institute of WA	Training & education	\$ 2,910.60
E4820	07/08/2025	4755	LGIS Insurance Broking - Jardine Lloyd	Insurance costs	\$ 411.99
E4820	07/08/2025	4947	Toll Ipec Pty Ltd	Freight charges	\$ 41.89
E4820	07/08/2025	4989	Woolworths Group Limited*	Consumables & supplies	\$ 1,385.60
E4820	07/08/2025	5042	Officeworks Business Direct	Stationery & office supplies	\$ 582.59
E4820	07/08/2025	5164	Esperance Beachfront Resort	Bookeasy sales - Accommodation	\$ 279.00
E4820	07/08/2025	5194	Jatek Engineering	Steel supplies & fabrication	\$ 3,344.00
E4820	07/08/2025	5371	WA Naturally Publications	Books for resale - EVC	\$ 469.13
E4820	07/08/2025	5412	Mr Carpet	Cleaning services	\$ 605.00
E4820	07/08/2025	5444	Reece Australia Pty Ltd	Plumbing supplies & materials	\$ 2,504.28
E4820	07/08/2025	5604	Esperance Milk Supply	Milk supplies	\$ 228.53
E4820	07/08/2025	5736	Datatrax Pty Ltd T/A Tourism Touchscreen	Advertising - EVC	\$ 190.00
E4820	07/08/2025	5767	Seek Limited	Advertising positions vacant	\$ 1,694.00
E4820	07/08/2025	6024	SeatAdvisor Pty Ltd	Ticket sales - July 2025	\$ 270.94
E4820	07/08/2025	6164	Data 3 Limited	Secure cloud backup for M365	\$ 615.67
E4820	07/08/2025	6176	Market Creations Pty Ltd	Website calculator module implementation	\$ 1,567.50
E4820	07/08/2025	6221	PFD Food Services Pty Ltd	Consumables & supplies	\$ 698.95
E4820	07/08/2025	6495	MCM Protection Pty Ltd	Monitoring & security services	\$ 1,841.40
E4820	07/08/2025	6609	Environmental Health Australia (WA)	Membership renewal	\$ 217.50
E4820	07/08/2025	6894	C.R. Kennedy & Co Pty Ltd	Equipment & parts	\$ 303.60
E4820	07/08/2025	7103	Galaxy Enterprises	Souvenirs for resale - EVC	\$ 429.25
E4820	07/08/2025	7425	Esperance Cleaning Service	Cleaning services	\$ 1,287.00
E4820	07/08/2025	7465	J & S Parsons Holdings Pty Ltd T/A Dome Esperance	Client meals & activities - EHC	\$ 22.70
E4820	07/08/2025	7479	La Cabane Retreat	Bookeasy sales - Accommodation	\$ 696.60
E4820	07/08/2025	7679	G & B Haulage	Plant hire & gravel supplies	\$ 65,488.50
E4820	07/08/2025	7715	TD Contractors A/L Removal	Earthworks & plant hire	\$ 10,818.23
E4820	07/08/2025	7936	LJS Mobile Engineering	Parts & repairs	\$ 2,700.50

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4820	07/08/2025	8181	Archival Survival Pty Ltd	Library supplies	\$ 1,917.37
E4820	07/08/2025	8459	Condingup Machinery Wreckers	Parts & repairs	\$ 788.68
E4820	07/08/2025	8467	Dixon Construction	Construction works	\$ 44,325.03
E4820	07/08/2025	8497	The Print Shop Bunbury	Stationery & office supplies	\$ 413.60
E4820	07/08/2025	8643	Aquamonix Pty Limited	Site support & service for irrigation equipment	\$ 9,340.10
E4820	07/08/2025	8717	Western Irrigation Pty Ltd	Service and repairs on irrigation equipment	\$ 11,682.58
E4820	07/08/2025	8783	The Trustee for Recherche Medical	Pre-employment medical assessment	\$ 150.00
E4820	07/08/2025	8914	Cleanaway Pty Ltd	Rubbish & recycling collections	\$ 2,034.54
E4820	07/08/2025	8933	Aurelia's Ice Creamery and Cafe	Catering	\$ 485.20
E4820	07/08/2025	8972	Dunn's Cleaning Service Pty Ltd	Cleaning services	\$ 4,735.00
E4820	07/08/2025	9079	Gymcare	Gym equipment parts and supplies	\$ 822.01
E4820	07/08/2025	9147	Key Pest and Weed Control	Pest control inspections & services	\$ 2,629.00
E4820	07/08/2025	9201	Western Australian Regional Capital	Training & education	\$ 280.00
E4820	07/08/2025	9207	Datacom Systems (AU) Pty Ltd	Printer equipment & parts	\$ 327.53
E4820	07/08/2025	9211	Z Sheffield-van Mierlo	Jackpot winnings - Pay 3	\$ 150.00
E4820	07/08/2025	9218	Avantgarde Technologies Pty Ltd	Cloud backup & CCTV support	\$ 12,407.12
E4820	07/08/2025	9236	T Stewarts Engineering	Materials, repairs & labour	\$ 1,331.93
E4820	07/08/2025	9270	W C Govans	Door servicing and repairs	\$ 7,786.60
E4820	07/08/2025	9274	Gibson Soak Hotel	Volunteer & client meals and activities - EHC	\$ 90.40
E4820	07/08/2025	9330	Coastal Climate Choice Pty Ltd	Air-conditioning services and equipment	\$ 23,843.00
E4820	07/08/2025	9466	Esperance Glass	Window and security services	\$ 2,986.50
E4820	07/08/2025	9473	Banksia Park Farm Eggs	Consumables	\$ 120.00
E4820	07/08/2025	9503	EcoValley Honey - Winton Hughes	Consignment sales	\$ 77.20
E4820	07/08/2025	9531	Esperance Island Cruises	Bookeasy Sales - Accommodation	\$ 315.00
E4820	07/08/2025	9558	Mackenzies Electrical Service Pty Ltd	Electrical services	\$ 660.18
E4820	07/08/2025	9564	South East Auto & Heavy Diesel	Materials, repairs & labour	\$ 2,732.87
E4820	07/08/2025	9578	Department of Mines, Industry	Building service levies - July 2025	\$ 5,492.78
E4820	07/08/2025	9639	Avon Waste	Rubbish & recycling collections	\$ 48,005.13
E4820	07/08/2025	9641	Aussie Broadband Pty Ltd	Monthly internet charges	\$ 507.00

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4820	07/08/2025	9645	TPG Network Pty Ltd	TPG internet charges	\$ 130.90
E4820	07/08/2025	9913	Esperance Crane Hire	Crane hire services	\$ 313.50
E4820	07/08/2025	10043	A Henderson	Performance fee - Winter Wonderland	\$ 300.00
E4820	07/08/2025	10192	Esperance Gutter Cleaning	Annual gutter cleaning services	\$ 8,502.56
E4820	07/08/2025	10218	D B Ambrose	Gardening services	\$ 260.00
E4820	07/08/2025	10269	Lite N' Easy Pty Ltd	Meal preparation and delivery - EHC	\$ 1,264.11
E4820	07/08/2025	10292	DB Bookbinders	Bookbinding services	\$ 2,259.45
E4820	07/08/2025	10309	C T Davies	Reimbursement	\$ 408.95
E4820	07/08/2025	10358	Esperance Weekender	Advertising	\$ 252.00
E4820	07/08/2025	10416	J M Smith	Rent	\$ 600.00
E4820	07/08/2025	10426	Windssocks Australia Pty Ltd	Supplies & materials - BOILC	\$ 901.45
E4820	07/08/2025	10518	Townzies Turf and Gardens	Gardening services	\$ 272.25
E4820	07/08/2025	10564	WA Girl Macrame	Consignment sales	\$ 37.52
E4820	07/08/2025	10608	Guardian Safety Pendants Pty Ltd	Annual monitoring for safety pendants - EHC	\$ 70.00
E4820	07/08/2025	10798	Live Life Alarms / Flight Plan Digital	Annual renewal	\$ 90.00
E4820	07/08/2025	10848	Retravision Esperance – JAPMR Pty Ltd	Whitegoods & equipment	\$ 498.00
E4820	07/08/2025	10888	Insculpo Pty Ltd T/A Sheridan's Badges	New name badges	\$ 359.98
E4820	07/08/2025	10931	Safetek Solutions Pty Ltd	Parts & repairs	\$ 119.30
E4820	07/08/2025	10933	Before You Dig Australia Ltd	Annual membership	\$ 2,887.50
E4820	07/08/2025	10942	Thorp Realty Pty Ltd	Rent	\$ 1,960.00
E4820	07/08/2025	10956	MBL Food & Packaging T/A South Coast Food Service	Consumables & supplies	\$ 1,784.68
E4820	07/08/2025	10958	Newsxpress Esperance Lottery Centre	Stationery & office supplies	\$ 1,188.00
E4820	07/08/2025	10985	Rebecca Staunton Physiotherapy	Physiotherapy services - EHC	\$ 753.50
E4820	07/08/2025	11058	Howat WA Pty Ltd T/A The Weed Terminator	Mitigation, slashing & mulching services	\$ 80,685.00
E4820	07/08/2025	11088	Pro-Tramp Australia Pty Ltd	Snow machine & services for Winter Wonderland	\$ 23,188.00
E4820	07/08/2025	11110	Esperance Outdoor Power Equipment	Parts & materials	\$ 206.85
E4820	07/08/2025	11115	APLOMB Occupational Therapy	Occupational therapy services - EHC	\$ 682.50
E4820	07/08/2025	11167	South East Turf Solutions	Weed control services	\$ 10,794.08

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4820	07/08/2025	11191	Bay Diversified Pty Ltd	Weed control services	\$ 5,039.15
E4820	07/08/2025	11244	Motel Brothers Pty Ltd T/as The Jetty Brothers	Bookeasy sales - Accommodation	\$ 162.00
E4820	07/08/2025	11246	J Donovan	Performance fee - Winter Wonderland	\$ 300.00
E4820	07/08/2025	11316	BreezeConnect	Monthly subscription	\$ 48.50
E4820	07/08/2025	11329	Kinetic Communications and Mechanical	Parts & repairs	\$ 399.00
E4820	07/08/2025	11356	Good Chat Designs	Consignment sales	\$ 45.00
E4820	07/08/2025	11384	CNE Ag Innovations Pty Ltd	Parts & repairs	\$ 24,649.22
E4820	07/08/2025	11401	Levi's Woodworking	Consignment sales	\$ 19.20
E4820	07/08/2025	11441	B S Graham	Jackpot winnings - Pay 3	\$ 150.00
E4820	07/08/2025	11492	Esperance Luxe Floral & Home Co	Bereavement flowers	\$ 80.00
E4820	07/08/2025	11518	Mega Phones	Monthly pendant monitoring	\$ 275.00
E4820	07/08/2025	11533	Australian Institute of Management	Training & education	\$ 42,350.00
E4820	07/08/2025	11539	M B Lucas	Reimbursement	\$ 247.93
E4820	07/08/2025	11552	Reck Family Trust	Supply & delivery of gravel	\$ 19,338.00
E4820	07/08/2025	11565	Seas It All T/A Esperance Foreshore	Bookeasy sales - Accommodation	\$ 605.47
E4820	07/08/2025	11588	Green Thumb Gardening Esperance	Gardening services	\$ 462.00
E4820	07/08/2025	11593	Nicholas on Piano	Performance fee - Winter Wonderland	\$ 300.00
E4820	07/08/2025	11722	Fleet Commercial Gymnasiums	Gym equipment - EHC	\$ 396.00
E4820	07/08/2025	11764	U O Painelaf	Reimbursement	\$ 234.30
E4820	07/08/2025	11839	Absolute Hot Water & Gas	Plumbing services	\$ 446.38
E4820	07/08/2025	11851	Pink Lake IGA	Consumables & supplies	\$ 642.57
E4820	07/08/2025	11853	Acorn Stairlifts	Mobility equipment for client - EHC	\$ 12,117.00
E4820	07/08/2025	11861	Barrett Fencing and Contracting	Fencing services - Airport	\$ 16,073.20
E4820	07/08/2025	11883	Allflow Industrial	Emulsion tank pump replacement	\$ 3,465.39
E4820	07/08/2025	11889	M K Polkinghorne	Refund	\$ 1,800.00
E4820	07/08/2025	11890	S P Herring	Refund	\$ 1,103.92
E4820	07/08/2025	11891	L Boast	Refund	\$ 65.00
E4820	07/08/2025	11892	P R Walsh	Refund	\$ 5,336.42
E4820	07/08/2025	11893	J L Mincham	Refund	\$ 808.62

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4821	08/08/2025	260	Horizon Power	Electricity charges	\$ 46,243.50
E4821	08/08/2025	392	Water Corporation	Water usage charges	\$ 6,138.49
E4821	08/08/2025	2562	Commonwealth Bank of Australia	Merchant fees	\$ 3,710.38
E4821	08/08/2025	7576	Les Mills Asia Pacific	Membership package	\$ 739.00
E4821	08/08/2025	7580	BP Australia Pty Ltd (6791)	Air BP refuelling	\$ 1,235.64
E4821	08/08/2025	8117	Foxtel Cable Television Pty Limited	Foxtel subscription	\$ 155.00
E4821	08/08/2025	11308	Fleetcare Pty Ltd	Lease payment	\$ 2,580.01
E4821	08/08/2025	11364	Ezidebit Pty Ltd	Ezidebit services - BOILC	\$ 580.63
E4822	15/08/2025	260	Horizon Power	Electricity charges	\$ 3,001.00
E4822	15/08/2025	392	Water Corporation	Water usage charges	\$ 5,786.24
E4822	15/08/2025	9321	Superchoice Services Pty Limited	Superannuation payment	\$ 137,467.79
E4822	15/08/2025	11364	Ezidebit Pty Ltd	Ezidebit services - BOILC	\$ 238.71
E4823	19/08/2025	33	Australian Services Union (ASU)	Payroll deduction	\$ 424.00
E4823	19/08/2025	140	Esperance Shire Staff Jackpot	Payroll deduction	\$ 596.00
E4823	19/08/2025	144	Esperance Staff Social Club	Payroll deduction	\$ 184.00
E4823	19/08/2025	154	LGRCEU	Payroll deduction	\$ 166.00
E4823	19/08/2025	1963	Child Support Agency	Payroll deduction	\$ 2,387.45
E4823	19/08/2025	4014	Australian Taxation Office	Payroll deduction	\$ 608.06
E4824	21/08/2025	1	Australian Taxation Office	Payroll deduction	\$ 183,248.00
E4824	21/08/2025	187	Ixom Operations Pty Ltd	Cylinder & gas charges	\$ 306.90
E4824	21/08/2025	395	BOC Gases	Cylinder & gas charges	\$ 575.68
E4824	21/08/2025	410	Pink Lake Butchers	Consumables	\$ 526.94
E4824	21/08/2025	448	Broons Group Pty Ltd	Parts & repairs	\$ 4,286.70
E4824	21/08/2025	505	Esperance Plumbing Service	Plumbing services	\$ 987.27
E4824	21/08/2025	571	St John Ambulance Association in WA	Equipment & supplies	\$ 103.35
E4824	21/08/2025	867	Esperance Mobile Welding	Parts & repairs	\$ 13,147.60
E4824	21/08/2025	881	Esperance Chamber Of Commerce and Industry	Annual community grant funding	\$ 27,500.00
E4824	21/08/2025	977	The Pier Hotel	Refreshments	\$ 40.00

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4824	21/08/2025	1079	Esperance Aged Care Facility Inc	Annual community grant funding	\$ 3,000.00
E4824	21/08/2025	1148	Woodlands Distributors and Agencies	Materials & supplies	\$ 1,284.36
E4824	21/08/2025	1215	Shire of Esperance Municipal Fund	Project retention	\$ 185,397.08
E4824	21/08/2025	1346	Cannon Hygiene Australia Pty Ltd	Monthly servicing	\$ 7,735.51
E4824	21/08/2025	1470	Express Yourself Printing Esperance	Printing and stationery supplies	\$ 1,124.00
E4824	21/08/2025	2023	Southern Ports Authority	Adventureland Park land tax	\$ 5,816.33
E4824	21/08/2025	2317	Southern Cross Austereo Pty Ltd	Radio advertising	\$ 924.00
E4824	21/08/2025	2397	Circuitwest Inc.	Performance fee - Taking Liberty	\$ 1,650.00
E4824	21/08/2025	2496	Professionals Esperance Real Estate	Rent	\$ 3,540.00
E4824	21/08/2025	2551	Esperance Mechanical Restoration Group	Annual community grant funding	\$ 97,084.90
E4824	21/08/2025	2634	I G Melbourne	Performance fee - Morning Melodies	\$ 200.00
E4824	21/08/2025	2763	Esperance Lock & Shoe Service	Key & lock supplies & services	\$ 631.00
E4824	21/08/2025	2905	Anglican Parish of Esperance	Venue hire fees	\$ 700.00
E4824	21/08/2025	3128	Digga-West & Earthparts WA	Machinery & parts	\$ 1,105.50
E4824	21/08/2025	3227	Esperance Fire Services	Hire & service of fire equipment	\$ 546.68
E4824	21/08/2025	3484	Esperance Podiatry	Podiatry services - EHC	\$ 680.00
E4824	21/08/2025	3532	Esperance Bay Holiday Park	Bookeasy sales - Accommodation	\$ 408.50
E4824	21/08/2025	3533	Mike Henley Mechanical & Fabrication	Servicing, parts and repairs	\$ 15,553.10
E4824	21/08/2025	3545	ASB Marketing Pty Ltd	Promotional products	\$ 4,578.75
E4824	21/08/2025	3633	Esperance & Districts Agricultural	Trade stand application fee	\$ 320.00
E4824	21/08/2025	3683	Jtagz Pty Ltd	Animal registration tags	\$ 627.55
E4824	21/08/2025	3736	Easisalary Pty Ltd	Novated lease employer payment	\$ 989.00
E4824	21/08/2025	3781	Escare Inc	Annual community grant funding	\$ 2,750.00
E4824	21/08/2025	3797	LED Esperance	Electrical supplies	\$ 793.29
E4824	21/08/2025	3835	WA Local Government Association	WALGA Membership & subscriptions 2025/2026	\$ 46,574.22
E4824	21/08/2025	4073	Cemeteries & Crematoria Association	Annual membership renewal	\$ 130.00
E4824	21/08/2025	4148	Bay of Isles Community Outreach Inc	Confidential paper shredding - EHC	\$ 105.00
E4824	21/08/2025	4308	Esperance Motor Group	Parts & supplies	\$ 1,377.57
E4824	21/08/2025	4321	The Royal Life Saving Society (WA)	Labour services for life guards - BOILC	\$ 14,413.59

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4824	21/08/2025	4427	Fenwick 3 Cinemas (Centre Cinema)	Prizes for Winter Wonderland	\$ 972.00
E4824	21/08/2025	4699	Esperance Care Services Inc	Annual community grant funding	\$ 46,016.85
E4824	21/08/2025	4947	Toll Ipec Pty Ltd	Freight charges	\$ 271.34
E4824	21/08/2025	4989	Woolworths Group Limited*	Consumables & supplies	\$ 2,038.16
E4824	21/08/2025	5194	Jatek Engineering	Steel supplies & fabrication	\$ 22,632.50
E4824	21/08/2025	5274	Davric Australia	Souvenirs for resale - EVC	\$ 1,257.30
E4824	21/08/2025	5604	Esperance Milk Supply	Milk supplies	\$ 155.10
E4824	21/08/2025	5767	Seek Limited	Advertising positions vacant	\$ 2,310.00
E4824	21/08/2025	5877	Castletown Chemist	Chemist supplies - EHC	\$ 150.50
E4824	21/08/2025	5896	Toyota Financial Services	Lease payments	\$ 443.81
E4824	21/08/2025	5943	Red Dot Stores*	Office supplies & equipment	\$ 49.98
E4824	21/08/2025	6009	McLeods Barristers & Solicitors	Legal advice	\$ 1,349.04
E4824	21/08/2025	6221	PFD Food Services Pty Ltd	Consumables & supplies	\$ 1,445.65
E4824	21/08/2025	6552	Esperance Bird and Animal Park	Bookeasy sales - Accommodation	\$ 146.20
E4824	21/08/2025	6641	DMS Diesels	Servicing, parts & repairs	\$ 3,359.89
E4824	21/08/2025	6819	The Rotary Club of Esperance Bay (Inc)	Annual community grant funding	\$ 3,300.00
E4824	21/08/2025	7607	C M Collins	Reimbursement	\$ 49.90
E4824	21/08/2025	7657	A N Belworthy	Jackpot winnings - Pay 4	\$ 148.00
E4824	21/08/2025	7715	TD Contractors A/L Removal	Earthworks & plant hire	\$ 6,335.56
E4824	21/08/2025	7879	Drillers Ridge Pty Ltd - 8 Taylor S	Bookeasy sales - Accommodation	\$ 653.60
E4824	21/08/2025	7936	LJS Mobile Engineering	Repairs & parts	\$ 500.50
E4824	21/08/2025	8024	C A Poole	Bookeasy - Accommodation	\$ 567.60
E4824	21/08/2025	8201	K L Smithson	Technician services - Civic Centre	\$ 198.00
E4824	21/08/2025	8457	Thermo Fisher Scientific Australia	Parts & supplies	\$ 311.61
E4824	21/08/2025	8459	Condingup Machinery Wreckers	Parts & supplies	\$ 190.80
E4824	21/08/2025	8510	4 Cabling Pty Ltd	Cable materials & supplies	\$ 586.96
E4824	21/08/2025	8749	Dr K B Staer	Pre-employment medical assessments	\$ 142.00
E4824	21/08/2025	8783	The Trustee for Recherche Medical	Pre-employment medical assessments	\$ 300.00

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4824	21/08/2025	8800	South Regional TAFE	Training & education	\$ 888.50
E4824	21/08/2025	8897	T S Hainsworth	Reimbursement	\$ 64.58
E4824	21/08/2025	8914	Cleanaway Pty Ltd	Rubbish & recycling collections	\$ 1,515.06
E4824	21/08/2025	8955	Esperance Laundry and Linen	Laundry services	\$ 56.25
E4824	21/08/2025	8972	Dunn's Cleaning Service Pty Ltd	Cleaning services	\$ 22,696.28
E4824	21/08/2025	8989	Envirolab Services (WA) Pty Ltd	Myrup bore monitoring	\$ 324.91
E4824	21/08/2025	9028	Terry White Chemmart Esperance	Chemist supplies - EHC	\$ 608.00
E4824	21/08/2025	9147	Key Pest and Weed Control	Pest control inspections & services	\$ 165.00
E4824	21/08/2025	9156	Bluemar Pty Ltd	Test & tag services	\$ 712.80
E4824	21/08/2025	9163	Esperance Combined Tyres & Mechanical	Tyres, repairs & parts	\$ 1,065.00
E4824	21/08/2025	9201	Western Australian Regional Capital Alliance Inc	Annual membership fees	\$ 16,500.00
E4824	21/08/2025	9237	Esperance Metaland	Parts & materials	\$ 514.78
E4824	21/08/2025	9306	Drake-Brockman Building and Construction	Construction works	\$ 1,972,398.22
E4824	21/08/2025	9415	J Bell	Poster delivery for Civic Centre events	\$ 400.00
E4824	21/08/2025	9453	T A Parker	Jackpot winnings - Pay 4	\$ 148.00
E4824	21/08/2025	9473	Banksia Park Farm Eggs	Consumables	\$ 90.00
E4824	21/08/2025	9503	EcoValley Honey - Winton Hughes	Consignment sales	\$ 63.60
E4824	21/08/2025	9531	Esperance Island Cruises	Bookeasy - Accommodation	\$ 225.00
E4824	21/08/2025	9542	MCD Contracting Pty Ltd	Mitigation services	\$ 1,980.00
E4824	21/08/2025	9564	South East Auto & Heavy Diesel	Servicing, parts & repairs	\$ 6,749.93
E4824	21/08/2025	9620	Design Quintessence Pty Limited	Parts & equipment	\$ 461.56
E4824	21/08/2025	9635	Mr Badges	Promotional materials	\$ 990.00
E4824	21/08/2025	9639	Avon Waste	Rubbish & recycling collections	\$ 45,984.61
E4824	21/08/2025	9674	Adventure Playgrounds Pty Ltd	Playground parts & equipment	\$ 1,435.50
E4824	21/08/2025	9810	K S Kahatadeniya	Reimbursement	\$ 48.80
E4824	21/08/2025	9838	Blue Haven Shell Studio Accommodation	Bookeasy sales - Accommodation	\$ 387.00
E4824	21/08/2025	9857	D J Kennedy	Gardening services	\$ 214.50
E4824	21/08/2025	9874	Naturaliste Charters - Whale Watching	Bookeasy - Accommodation	\$ 184.50
E4824	21/08/2025	9909	John Phillips Consulting	CEO performance review	\$ 2,200.00

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4824	21/08/2025	10191	Silver Podiatry	Podiatry services - EHC	\$ 360.00
E4824	21/08/2025	10218	D B Ambrose	Gardening services	\$ 292.50
E4824	21/08/2025	10229	D1 Store Pty Ltd	One new Drone plus equipment	\$ 10,888.00
E4824	21/08/2025	10269	Lite N' Easy Pty Ltd	Meal preparation & delivery - EHC	\$ 1,573.54
E4824	21/08/2025	10358	Esperance Weekender	Advertising	\$ 1,622.00
E4824	21/08/2025	10416	J M Smith	Rent	\$ 600.00
E4824	21/08/2025	10459	Cloud Payment Group	Debt collection fees	\$ 1,840.36
E4824	21/08/2025	10518	Townzies Turf and Gardens	Gardening services	\$ 247.50
E4824	21/08/2025	10570	Allied Forklifts Pty Ltd	New electric pallet trucks	\$ 5,379.00
E4824	21/08/2025	10613	33 Degrees Esperance	Client meals & activities - EHC	\$ 66.50
E4824	21/08/2025	10757	In Motion Esperance	Pre-employment medical assessment	\$ 880.00
E4824	21/08/2025	10848	Retravision Esperance – JAPMR Pty Ltd	Whitegoods and equipment supplies	\$ 1,735.00
E4824	21/08/2025	10859	BM Electrical WA Pty Ltd (Lister Electrical)	Electrical services	\$ 4,243.80
E4824	21/08/2025	10942	Thorp Realty Pty Ltd	Rent	\$ 2,056.10
E4824	21/08/2025	10956	MBL Food & Packaging T/A South Coast Food service	Consumables & supplies	\$ 2,661.98
E4824	21/08/2025	10985	Rebecca Staunton Physiotherapy	Physiotherapy services	\$ 550.00
E4824	21/08/2025	11053	David Macdermott T/A Mermaid Leather	Consignment sales	\$ 12.00
E4824	21/08/2025	11103	Mak Industrial Water Solutions Pty	Materials & parts	\$ 18,464.29
E4824	21/08/2025	11115	APLOMB Occupational Therapy	Occupational therapy services - EHC	\$ 585.00
E4824	21/08/2025	11244	Motel Brothers Pty Ltd T/as The Jetty Hotel	Bookeasy sales - Accommodation	\$ 1,161.00
E4824	21/08/2025	11356	Good Chat Designs	Consignment sales	\$ 85.00
E4824	21/08/2025	11401	Levi's Woodworking	Consignment sales	\$ 47.20
E4824	21/08/2025	11439	Kath Guest t/as Heart of the Mallee	Consignment sales	\$ 181.60
E4824	21/08/2025	11446	National Disability Support Partners	Refund	\$ 224.17
E4824	21/08/2025	11460	Albertus Petrus Wagner T/A Katanka	Delivery & supply of gravel	\$ 196,295.00
E4824	21/08/2025	11469	Joryn Haulage	Water supply	\$ 660.00
E4824	21/08/2025	11513	Busby Investments T/A Avis & Budget	Car hire	\$ 1,322.52
E4824	21/08/2025	11554	Esperance Tjaltjraak Native Title	Annual community grant funding	\$ 43,208.00

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4824	21/08/2025	11565	Seas It All T/A Esperance Foreshore	Bookeasy - Accommodation	\$ 351.00
E4824	21/08/2025	11588	Green Thumb Gardening Esperance	Gardening services - BOILC	\$ 462.00
E4824	21/08/2025	11611	Blue Dog Ag Mechanical PTY LTD	Parts & repairs	\$ 414.15
E4824	21/08/2025	11621	David John Coyne T/A Esperance Carpentry & Maintenance	Maintenance services - EHC	\$ 1,045.00
E4824	21/08/2025	11694	N Cresswell	Reimbursement	\$ 100.00
E4824	21/08/2025	11698	Bookeasy Australia Pty Ltd	Monthly booking fees	\$ 220.00
E4824	21/08/2025	11711	Supagas Pty Limited	Cylinder & bulk gas supplies	\$ 1,447.37
E4824	21/08/2025	11751	Karli Rae Florisson	Consignment sales	\$ 31.20
E4824	21/08/2025	11811	C E Miller	Reimbursement	\$ 14.99
E4824	21/08/2025	11815	Esperance Trophies & Laser Engraving	Farewell gift	\$ 15.00
E4824	21/08/2025	11851	Pink Lake IGA	Consumables	\$ 759.84
E4824	21/08/2025	11855	Liquor Merchant Holdings	Refreshments	\$ 121.98
E4824	21/08/2025	11860	DDL Australia Pty Ltd t/a Lumify Group	Training & education	\$ 1,259.50
E4824	21/08/2025	11877	L D Crooymans	Reimbursement	\$ 375.78
E4824	21/08/2025	11897	Lily Mae Dacay (Dr)	Pre-employment medical assessment	\$ 440.00
E4824	21/08/2025	11900	Bills Doors and Servicing	Door servicing & repairs	\$ 2,145.00
E4824	21/08/2025	11903	Showtime Australia Pty Ltd	Ticket sales - Queen Show	\$ 19,040.79
E4824	21/08/2025	11904	J Cortellino	Reimbursement	\$ 77.30
E4824	21/08/2025	11907	L G Rosser	Reimbursement	\$ 400.00
E4824	21/08/2025	11908	Esperance Wildlife Sanctuary Inc	Annual community grant funding	\$ 9,000.00
E4824	21/08/2025	11911	MPE Freight Pty Ltd	Taxes and entry fees	\$ 7,935.25
E4825	25/08/2025	260	Horizon Power	Electricity charges	\$ 44,367.60
E4825	25/08/2025	290	Telstra	Telephone charges	\$ 1,161.00
E4825	25/08/2025	392	Water Corporation	Water usage charges	\$ 1,085.85
E4825	25/08/2025	9997	Sandwai Pty Ltd	Monthly admin & mobile user fees - EHC	\$ 2,240.70
E4825	25/08/2025	11364	Ezidebit Pty Ltd	Ezidebit services - BOILC	\$ 341.03
E4826	25/08/2025	325	Easton WJ & V	Hire of earthmoving plant	\$ 4,950.00
E4826	25/08/2025	1469	Beachwind Enterprises Pty Ltd	Hire of earthmoving plant	\$ 36,375.35
E4826	25/08/2025	2693	Worth Kerbing	Kerbing services	\$ 4,807.00

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4826	25/08/2025	6014	Esperance Tree Lopping	Pruning and removal of trees and stumps	\$ 33,497.75
E4826	25/08/2025	6636	Esperance Earthworks Pty Ltd	Hire of earthmoving plant	\$ 35,420.00
E4826	25/08/2025	7522	Jacka Trenching and Fencing	Traffic control	\$ 5,544.00
E4826	25/08/2025	8230	Ballantyne Earthmoving	Hire of earthmoving plant and labour	\$ 103,306.28
E4826	25/08/2025	10615	Quaintrelle (WA) Pty Ltd T/A Environmental Services	Hire of street sweeper	\$ 39,146.38
E4826	25/08/2025	11590	MLP Civil	Plant hire	\$ 2,910.88
E4827	27/08/2025	26	Blackwoods Atkins	Parts & equipment	\$ 417.96
E4827	27/08/2025	47	B E Stearne & Co Pty Ltd	Reticulation supplies	\$ 25,063.40
E4827	27/08/2025	63	Bunnings Ltd*	Hardware & supplies	\$ 9,179.44
E4827	27/08/2025	112	Esperance Ag Services	Parts & equipment	\$ 1,013.89
E4827	27/08/2025	287	Swans Veterinary Services	Veterinary services	\$ 607.95
E4827	27/08/2025	431	Assa Abloy Australia Pty Limited	Padlocks & keys	\$ 6,612.82
E4827	27/08/2025	707	Haslams	Protective clothing	\$ 7,040.16
E4827	27/08/2025	1259	South East Petroleum*	Fuel supplies	\$ 125,187.84
E4827	27/08/2025	1290	Local Health Authorities Analytical	Annual analytical services 25/26	\$ 3,468.98
E4827	27/08/2025	1307	Feature Paints	Paint supplies	\$ 76.05
E4827	27/08/2025	1461	Kip & Steve's Mechanical Repairs	Parts & materials	\$ 9,958.76
E4827	27/08/2025	1485	Freight Lines Group	Freight charges	\$ 14,111.25
E4827	27/08/2025	1575	GPC Asia Pacific Pty Ltd/Repco	Automotive supplies	\$ 4,129.26
E4827	27/08/2025	2023	Southern Ports Authority	Refund	\$ 24,005.82
E4827	27/08/2025	2297	Major Motors Pty Ltd	Parts & repairs	\$ 334.11
E4827	27/08/2025	2333	Winc Australia Pty Limited	Stationery & office supplies	\$ 1,465.16
E4827	27/08/2025	2469	Coates Hire	Plant hire	\$ 2,941.40
E4827	27/08/2025	3713	Gastech Australia Pty Ltd	Gas detector calibration	\$ 686.40
E4827	27/08/2025	3774	Goodchild Enterprises	Workshop supplies	\$ 38.50
E4827	27/08/2025	4210	Farm & General EOPP	Parts & supplies	\$ 4,746.85
E4827	27/08/2025	4647	Marketforce - Omnicom	Advertising	\$ 1,001.19
E4827	27/08/2025	4648	Wurth Australia Pty Ltd	Parts & supplies	\$ 96.15

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4827	27/08/2025	4989	Woolworths Group Limited*	Consumables & supplies	\$ 173.10
E4827	27/08/2025	5215	Public Transport Authority of Weste	TransWA - July 2025	\$ 5,601.12
E4827	27/08/2025	5253	T-Quip	Parts & supplies	\$ 633.41
E4827	27/08/2025	5503	David Gray & Co Pty Ltd	Waste Management supplies for depot build	\$ 6,274.54
E4827	27/08/2025	5908	Heatley Sales Pty Ltd	Parts	\$ 431.72
E4827	27/08/2025	6183	Kleen West	Cleaning supplies	\$ 11,000.02
E4827	27/08/2025	6714	Holcim Pty Ltd	Aggregate & kerbmix supplies	\$ 16,010.59
E4827	27/08/2025	6873	WT Hydraulics	Hose parts & supplies	\$ 1,143.81
E4827	27/08/2025	6941	MJB Industries	Parts & supplies	\$ 4,334.22
E4827	27/08/2025	8125	Certex Lifting Pty Ltd	Onsite inspection - EIS	\$ 4,400.00
E4827	27/08/2025	8959	Topsigns	Various signage	\$ 5,395.50
E4827	27/08/2025	9006	Corsign WA Pty Ltd	Various signage	\$ 19,463.40
E4827	27/08/2025	9022	AFGRI Equipment Australia Pty Ltd	Parts & equipment	\$ 4,862.04
E4827	27/08/2025	9170	ThermoAir	Air conditioning services	\$ 12,895.39
E4827	27/08/2025	9210	McIntosh & Son W.A.	Parts & repairs	\$ 29,133.01
E4827	27/08/2025	9574	Clarke & Stokes Agriservices Pty Ltd	Irrigation parts & supplies	\$ 2,773.59
E4827	27/08/2025	9948	Rotech Auto-Electrical	Parts, labour & servicing	\$ 28,028.88
E4827	27/08/2025	10701	Esperance Truck Pro Pty Ltd	Parts & repairs	\$ 1,088.35
E4827	27/08/2025	10765	The trustee for Rams Goldfields Trust	Construction & demolition waste crushing	\$ 275,600.60
E4827	27/08/2025	10993	Etech WA Pty Ltd T/As Esperance Communications	Printing charges, electronics supplies & services	\$ 29,731.90
E4827	27/08/2025	11004	CTECM	Communication site - Triple J & Wylie Bay/Museum	\$ 2,952.00
E4827	27/08/2025	11160	Sigma Telford Group	Pool equipment and supplies	\$ 628.10
E4827	27/08/2025	11298	Alcolizer Technology Pty Ltd	Onsite testing	\$ 973.46
E4827	27/08/2025	11590	MLP Civil	Plant hire	\$ 9,893.13
E4827	27/08/2025	11681	Waglass Pty Ltd	Glass for recycling	\$ 443.52
E4827	27/08/2025	11840	Powerplant Motorcycles	Parts & supplies	\$ 476.30
E4827	27/08/2025	11844	Daniel Enterprises WA PTY LTD	Filter stock order	\$ 6,103.61
E4827	27/08/2025	11879	Pool Robotics Perth	Pool equipment	\$ 6,857.55
E4827	27/08/2025	11901	Esperance Auto Detailing	Car services	\$ 350.00

Municipal Fund - EFT Payments

EFT Ref / Cheque No	Date	Creditor	Payee	Description	Amount
E4827	27/08/2025	11915	BHP Billiton Nickel West Pty Ltd	Refund	\$ 9,393.34
E4827	27/08/2025	11916	B Pearman	Refund	\$ 193.00
E4828	28/08/2025	11527	JA Miller & KL Miller T/A Pharkarwe	Wild dog baiting services	\$ 10,624.02
E4829	29/08/2025	32	Australia Post	Postage	\$ 3,462.62
E4829	29/08/2025	260	Horizon Power	Electricity charges	\$ 1,111.34
E4829	29/08/2025	314	WA Treasury Corporation	Loan repayment	\$ 15,947.92
E4829	29/08/2025	11364	Ezidebit Pty Ltd	Ezidebit services - BOILC	\$ 248.90
Total Creditor payments made by EFT from Municipal Fund					\$ 5,290,859.54

12.4 EXECUTIVE SERVICES

Item: 12.4.1

Information Bulletin - August 2025

Author/s	Chantelle Hoffrichter	Executive Assistant
Authorisor/s	Shane Burge	Chief Executive Officer

File Ref: D25/27278

Applicant

Internal

Strategic Implications

Council Plan 2022 – 2032

Performance - Outcome 15. Operational excellence and financial sustainability

Objective 15.1. Provide responsible, agile and innovative planning and resource management.

Attachments

- A [↓](#). Information Bulletin – August 2025
- B [↓](#). Council Priorities Summary – Corporate Performance - August 2025
- C [↓](#). Small Grants – Community Grants Program
- D [↓](#). Letter – Hon David Michael MLA

Item 12.4.1 Information Bulletin - August 2025

Moved: Cr Starcevich

Seconded: Cr Flanagan

O0925-019

Council Resolution

That Council accepts:

- 1. Information Bulletin – August 2025**
- 2. Council Priorities Summary – Corporate Performance - August 2025**
- 3. Small Grants – Community Grants Program**
- 4. Letter – Hon David Michael MLA**

**CARRIED
F7 - A0**

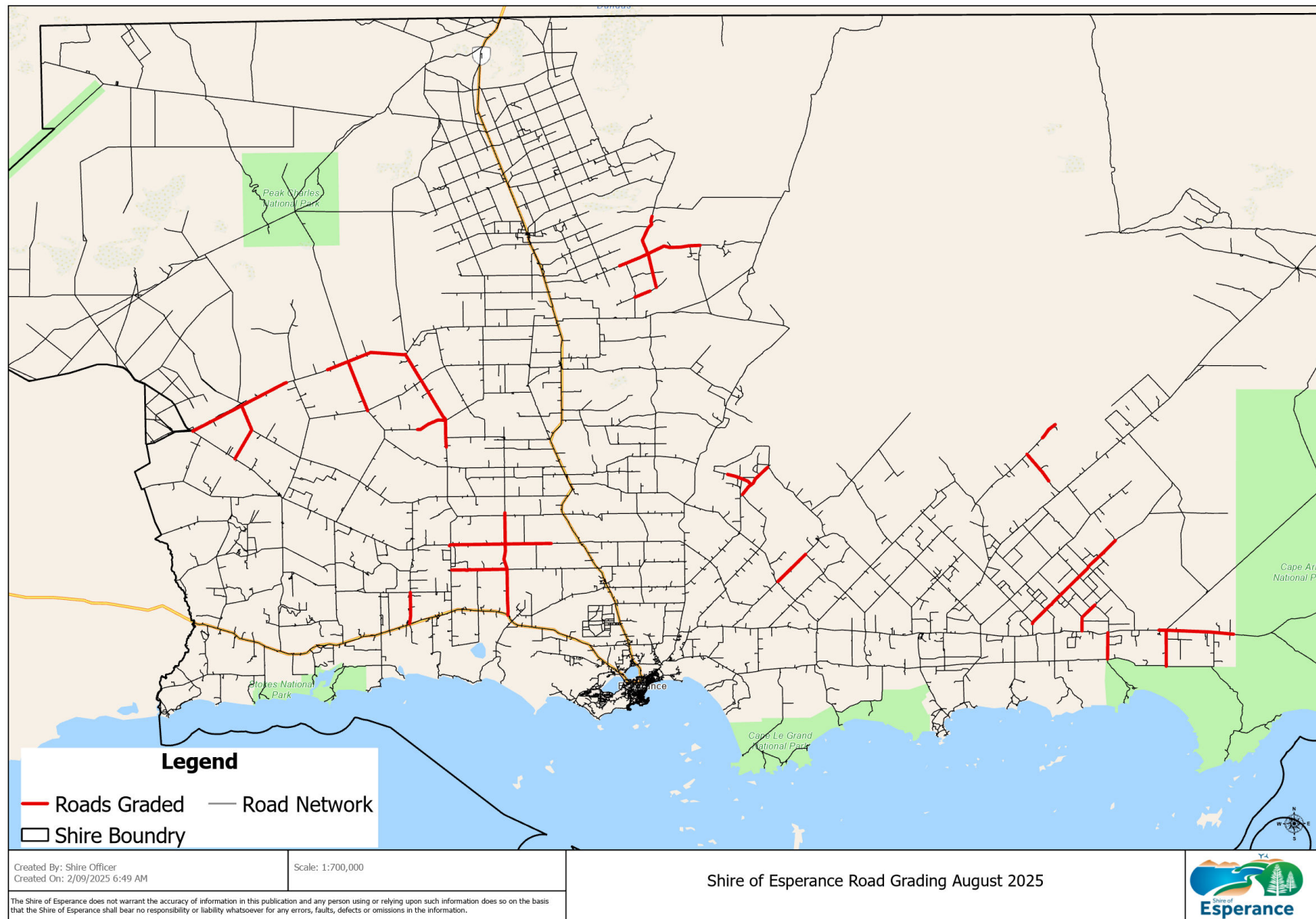
For: Cr Starcevich, Cr Davies, Cr Flanagan, Cr Graham, Cr de Haas, Cr Johnston, Pres Chambers



INFORMATION BULLETIN

ORDINARY COUNCIL MEETING

August 2025



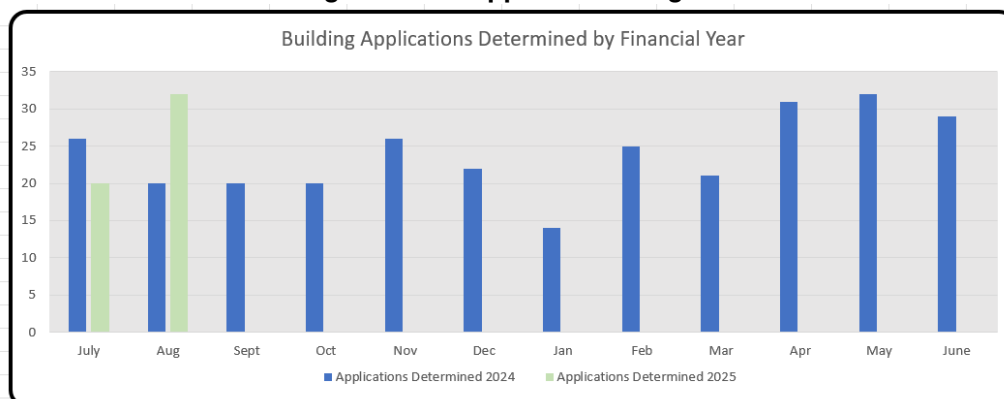
Planning Services Applications – August 2025

Property	Proposal
Lot 3032 (1) Dixon Street, NULSEN	Group Dwelling, Outbuildings
Lot 152 (23) Magnolia Crescent, CASTLETOWN	Consulting Rooms
Lot 15 (96) Daw Drive, BANDY CREEK	Caravan Park
Lot 45 (22) Wabba Cove, MYRUP	Home Business
Lot 225 (18) Winston Way, NULSEN	Fence
Lot 402 The Getaway, PINK LAKE	Dwelling - Single House
Lot 726 (2) Giles Street, WEST BEACH	Deck
Lot 103 Swan Lagoon Road, GRASS PATCH	Dwelling - Single House
Lot 4 (2) Layton Street, ESPERANCE	Carport
Lot 105 (119) Pink Lake Road, NULSEN	Caravan Park
Lot 18 (68) Westmacott Street, CASTLETOWN	Dwelling - Alterations/Additions
Lot 125 (12) Edwards Street, NULSEN	Patio
Lot 502 (121) Harbour Road, CHADWICK	Industrial Building
Lot 515 Mississippi Bend, PINK LAKE	Carport
Lot 297 (1) Wildcherry Avenue, CASTLETOWN	Outbuilding (Shed)
Lot 556 (90) Goldfields Road, CASTLETOWN	Dwelling - Alterations/Additions
Lot 4 (208) Harbour Road, CHADWICK	Industrial Building
Lot 22 (46A) Windich Street, ESPERANCE	Dwelling - Alterations/Additions
Lot 4 (8) Emily Street, ESPERANCE	Single House
Lot 236 (20) Daphne Street, CASTLETOWN	Group Dwelling and Ancillary Dwelling
Lot 15 (163) Twilight Beach Road, WEST BEACH	Fence

Specific Comments relating to Monthly Statistics

- 1 new Caravan Park and new facilities at a second were approved.
- 5 Dwellings and 1 Ancillary Dwelling were approved.

Building Services Approvals – August 2025



Property	Proposal	Values (\$)
46A Windich Street ESPERANCE	Amendment - Changes to Windows - New BAL & Retaining Walls	90,000
Lot: 850 Norseman Road CHADWICK	Occupancy Permit - Enclosure of Existing Storage Shed 126m2 (Class 7b)	0
209 Harbour Road CHADWICK	Truck Stop & Fuel Depot with Above Ground Tanks	850,000
31 Brazier Street CHADWICK	Occupancy Permit - Class 7b Storage Shed 468m2	0
142 Cherry Well Road PINK LAKE	Change of use from Dwelling to Storage Shed (Class 10a)	0
9 Taylor Street ESPERANCE	Single Dwelling with Semi-Attached Ancillary Accommodation 343m2	2,200,000
1 Freeman Street GRASS PATCH	Two Sea Containers and Associated Footings	10,000
185 Connolly Street WEST BEACH	Aircrete Dome Dwelling 81m2	200,000
23 Mungan Street ESPERANCE	Patio 40m2	17,600
Lot: 991 The Esplanade ESPERANCE	Class 6 - Sauna - Service Room & Deck 24m2	66,000
6 George Street SINCLAIR	Dwelling with 3x Ensuite Bedrooms and 2x Garages (Class 1b) 272m2	400,000
17 Pink Lake Road ESPERANCE	Patio Addition to Front of Dwelling 26m2	7,939
18 Morton Way NULSEN	Shed 105m2	20,000
7 Magistrate Drive CASTLETOWN	Shed 72m2	18,760
Lot: 66 Bandy Creek Road BANDY CREEK	Brewing-Malting Plant (Class 7b/8) - Lucky Bay Brewery	989,750
241 Pink Lake Road PINK LAKE	Carport 43m2	8,000
5604 Neds Corner Road CASCADE	Fodder Storage Shed (Class 7b) 576m2	237,705
37 Windabout Way WINDABOUT	Shed 120m2	40,000
7 Douglas Street CASTLETOWN	Full Demolition - Fire Damaged Dwelling	19,000
14 Springfield Street WEST BEACH	Full Demolition - Fire Damaged Dwelling	19,000
33 Windich Street ESPERANCE	Dwelling Additions - Bedroom Ensuite & WIR 35m2	100,000
522 Gibson Road GIBSON	Covered Outdoor Areas & Retaining Walls (Class 10a & 10b)	930,000

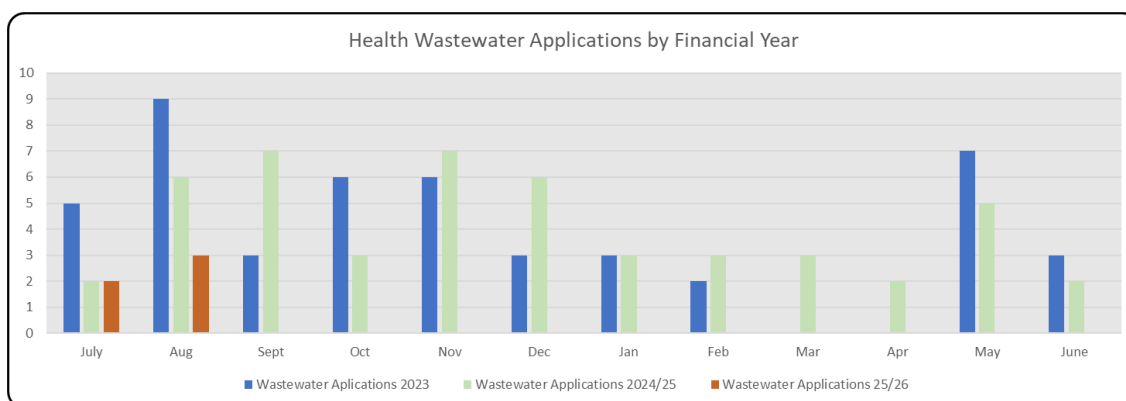
9 Taylor Street ESPERANCE	Swimming Pool - Fibreglass 19.2m2	59,856
2/12 Hicks Street ESPERANCE	Extension to Existing Pergola 8m2	1,800
215 Twilight Beach Road WEST BEACH	Shed 200m2	19,000
43 Easton Road CASTLETOWN	Roof Structure over Existing Training Kitchen 33m2	16,000
30 Padbury Street ESPERANCE	Demolition of Existing Dwelling	19,000
6691 Cascade Road CASCADE	Multipurpose Storage Shed with Lean-to (Class 10a) 360m2	287,833
Lot: 527 Norseman Road WINDABOUT	UNAUTHORISED Storage Shed Addition and Sea Container (Class 10)	41,000
7 Valentine Way SINCLAIR	UNAUTHORISED Demolition of Shed 56m2	3,000
194 Barook Road PINK LAKE	UNAUTHORISED Shed 136m2 & Water Tank 110,000L	55,000
Total		\$6,726,243

Specific Comments relating to Monthly Statistics

- 3 Pool Barrier inspections were undertaken in August – 1 complied.
- Esperance Golf Club have finally been issued the Building Approvals for the following structures:
 - o Occupancy Permit for a Class 7b 238m2 Storage (Buggy Shed) Addition which was constructed sometime between 2003 & 2007.
 - o Building Approval Certificate for Two Class 10a Storage Sheds/Sea Container constructed sometime between 2015 and 2020.
- Building Permits have been issued for a total of 4 new dwellings in August.
- Currently there are 32 Building Permit applications awaiting technical assessments or waiting for further information to be provided.



Health Services Statistics – August 2025



August Wastewater Applications

Lot 51 Kendall Road, SCADDAN

30 Peppermint Grove, WEST BEACH

Lot 404 The Getaway, PINK LAKE

Specific Comments relating to Environmental Health Activities in August

- The Public Health Plan Working Group have been working through the Shire of Esperance Public Health Plan 2021 – 2026. The current plan has been reviewed to identify gaps, current health profiles and priority areas. The next step will be community engagement to ensure the communities priorities are identified.
- Mosquito Adult Trapping has been completed to monitor adult population numbers after recent rainfall.



Council Plan Summary

August 2025



Shire of Esperance

Council Plan August 2025

People

A safe community

Action Code	Action Name	Comments	Responsible Officer Position
1.1.1	Advocate for increased police presence	Nothing further to report this month.	Chief Executive Officer
1.1.2	Advocate for improved access to safe, affordable accommodation and support services for vulnerable people (such as people affected by domestic violence, homeless people, people with mental health issues and young offenders)	Continue to advocate through GVROC and WARCA with Department of Housing around upgrades to existing social housing and construction of new social housing in the Goldfields Esperance region.	Chief Executive Officer
1.2.1	Advocate for animal welfare organisations, such as RSPCA, to have a greater presence in Esperance to respond to local animal welfare issues	Every opportunity is being made to improve relationships and advocate for increased resources in this crucial space.	Director External Services

A healthy and active community

Action Code	Action Name	Comments	Responsible Officer Position
2.1.1	Advocate for improved access to health services with a focus on attracting and retaining local GPs, visiting specialists, telehealth services, and mental health support services	Continue to advocate for improved access to health services as the opportunity arises.	Chief Executive Officer
2.2.1	Lead implementation of the Esperance Greater Sports Ground Redevelopment Masterplan	As per budget 2025/26 with a focus on working on associated works required for the Hockey Turf and 3rd soccer pitch.	Director Asset Management

Shire of Esperance

Council Plan August 2025

Action Code	Action Name	Comments	Responsible Officer Position
2.2.2	Provide a third soccer pitch at the Greater Sports Ground	Design will commence shortly, with business case to follow.	Director Asset Management
2.2.3	Graham Mackenzie Stadium Project	Construction commenced - shed structure erection planned for early September.	Coordinator Projects and Buildings
2.2.4	Implement the actions from the Bay of Isles Leisure Centre Management Plan		Manager Recreation and Culture
2.3.1	Design, construct and pursue further funding for James Street Cultural Precinct Stage 1	The tender for detailed design documentation has been awarded and the successful architect is due for their first site meeting. Fast progress is expected.	Director External Services
2.4.1	Explore sustainable funding sources to attract, manage and support local volunteers	Funding has been sourced for this financial year, so we do not actively need to be searching for additional funds currently. We stay informed of new potential grants from our usual funders, but will put the effort of searching for funds into delivering on our funded project outcomes until we are in the second half of the financial year.	Volunteer Resource Centre Coordinator
2.4.2	Explore options to recognise, reward and incentivise volunteers	We will begin formulating plans for Thank a Volunteer Day (15 December) this month.	Volunteer Resource Centre Coordinator

A welcoming, inclusive and connected community

Action Code	Action Name	Comments	Responsible Officer Position
3.1.1	Provide an Aboriginal Heritage Agreement to guide respectful consultation with Traditional Owners	A draft agreement has been developed. This is to be discussed further with ETNTAC.	Manager Parks & Environment

Shire of Esperance

Council Plan August 2025

Action Code	Action Name	Comments	Responsible Officer Position
3.1.2	Provide assistance with events and activities within the community	In August, our team supported the Esperance NAIDOC Week celebrations and host the Djilba Wildflower Festival at the Civic Centre in September 2025. Manager has been attending the Agricultural Society meetings to help with the planning of the annual show. We have also worked with the Dabb family to help them host the unveiling of the Dempster Homestead plaque which is due to be held on the 12th of September.	Community Development & Events Manager
3.1.3	Facilitate Aboriginal dual naming of significant places		Director Asset Management
3.1.4	Partner with traditional custodians to develop cultural trails with maps and interpretive signs to raise awareness, knowledge and understanding about local Aboriginal history and stories		Manager Parks & Environment
3.1.5	Establish and strengthen relationships with local Aboriginal Stakeholders and organisations	Staff are developing an Inclusion Plan to supplement the existing Partnership Agreement with ETNAC.	Director Corporate and Community Services
3.1.6	Support the Partnership Agreement with Esperance Tjaltjraak Native Title Aboriginal Corporation	In August our team supported the Esperance NAIDOC week Youth Ball and the NAIDOC community music event at Lucky Bay Brewing. We also support the ESHS NAIDOC celebrations. The Tjaltjraak COE stopped the Manager in the street to thank the Community Development team for our assistance during the Esperance NAIDOC Week celebrations.	Community Development & Events Manager

Shire of Esperance

Council Plan August 2025

Action Code	Action Name	Comments	Responsible Officer Position
3.2.1	Advocate for increased child care services through promotional campaigns	New childcare facility in Castletown should be open by the end of the year.	Chief Executive Officer
3.2.2	Provide regular events and activities to inform and engage the youth within our community	In August, our team supported the Esperance NAIDOC week Youth Ball and the Wongutha Ball at the Civic Centre. We also supported the ESHS NAIDOC celebrations. Our team and Councillors also attended the positive behaviour BBQ at Nulsen Primary. This program is to encourage attendance on a Monday with the community invited to cook the BBQ.	Community Development & Events Manager
3.2.3	Implement youth precinct concept plan	Nil to report.	Director Asset Management
3.3.1	Advocate for improved aged care facilities and palliative care	Advice received that the CEO of Esperance Aged Care Facility has resigned.	Chief Executive Officer
3.3.2	Advocate for community and care services to support active aging in home	We are continuing to seek opportunities to champion the great work our Home Care team are doing and to advance the needs of those in our community.	Director External Services
3.3.3	Advocate for local shops, hospitality and entertainment venues to improve access and employment opportunities for people with disability	Ongoing as opportunities arise. Current Disability Access and Inclusion Plan outlines the actions the Shire is progressing, this forms part of business as usual when discussions happen with building development applications.	Chief Executive Officer
3.3.4	Provide appropriate level of ACROD parking bays	ACROD parking requirements are being assessed as applications are submitted.	Manager Asset Development
3.3.5	Provide improved beach access for people with disability	Working our way through the land access required. It has strongly been advised that we package up a number of land access agreements.	Director Asset Management

Shire of Esperance

Council Plan August 2025

Action Code	Action Name	Comments	Responsible Officer Position
3.3.6	Implement actions and initiatives resulting from DAIP discussions and forums	An internal review will be undertaken by internal stakeholders in September, with a meeting to finalise actions to occur in October.	Manager Development Services

Shire of Esperance

Council Plan August 2025

Planet

The natural environment is valued, protected and enjoyed

Action Code	Action Name	Comments	Responsible Officer Position
4.1.1	Partner with Traditional Owners to manage culturally sensitive nature reserves	Stage 3 works are continuing at Tjaltjraak Boodja Park in a partnership with ETNTAC. Unfortunately, there has been a series of incidents of vandalism and damage over the summer months. The Shire is working with ETNTAC to undertake repairs and rehabilitation activities.	Manager Parks & Environment
4.1.2	Seek Government funding and support for the recovery of the colour and ecological health of Pink Lake and surrounding wetlands	Future funding opportunities will be investigated.	Manager Parks & Environment
4.1.3	Provide a Coastal Hazard Risk Management Adaption Plan (CHRMAP) for West Beach	No updates for this reporting item for the month of August.	Manager Ranger & Emergency Services
4.1.4	Review the Coastal Management Plan	The review of the coastal management plan is continuing. Environmental Services staff are currently reviewing the proposed management actions.	Manager Parks & Environment
4.1.5	Implement the Dempster Head Management Plan	Works at Dempster Head are continuing through maintenance programs.	Manager Parks & Environment
4.1.6	Install booster pumps for the sand back-passing pipeline from Bandy Creek Boat Harbour to manage beach erosion in Esperance Bay	Will engage BMT WA Propriety Ltd to undertake a review of this.	Director Asset Management

Shire of Esperance

Council Plan August 2025

Action Code	Action Name	Comments	Responsible Officer Position
4.1.7	Implement the Lake Monjigup Reserve Management Plan	Works at Lake Monjigup Reserve are continuing.	Manager Parks & Environment
4.1.8	Provide a new Weed Management Strategy		Manager Parks & Environment
4.1.9	Advocate at every opportunity to ensure that the Marine Park impact is minimised where possible, and that fair and immediate compensation be made available where necessary	Participating in the Community Support and Provision of Information Group that is chaired by DBCA to provide input into implementation phase of the South Coast Marine Park.	Chief Executive Officer
4.2.1	Provide a new Trails Master Plan	Draft document is currently under review.	Director Asset Management

Shared responsibility for climate action and sustainability

Action Code	Action Name	Comments	Responsible Officer Position
5.1.1	Undertake annual carbon emissions audit and carbon emission reduction actions	Annual carbon emission audit will be undertaken shortly.	Director Asset Management
5.1.2	Install renewable energy (solar PV and battery storage) on council buildings where feasible	Awaiting outcome from Community Energy Upgrades Fund Round 2 - expected in November.	Coordinator Projects and Buildings
5.1.3	Facilitate adoption of best practice energy efficiency measures across all council buildings, and support community facilities to adopt these measures	Awaiting outcome from Community Energy Efficiency Grant - solar and Low E tint to be installed to various buildings. Investigating AHU options for BOILC. LED lighting upgrades planned for several buildings this financial year.	Coordinator Projects and Buildings

Shire of Esperance

Council Plan August 2025

Action Code	Action Name	Comments	Responsible Officer Position
5.1.4	Incorporate eco-friendly vehicles into fleet as options become viable	Ongoing evaluations for all vehicles and plant at the time of replacement to consider new technologies for cleaner operation and operating methods, if it does not hinder the productivity, efficiency, increase infrastructure or compromise safety.	Technical Officer Fleet
5.2.1	Design and construct an Organics processing facility for FOGO	Preparation of a scope of works will commence shortly.	Director Asset Management
5.2.2	Commence construction of the Community Drop Off and Transfer Station at Myrup	Pre-drainage works continuing with civil works, site water planning underway. Major contracts awarded. Building designs are currently being refined.	Director Asset Management
5.2.3	Manage transition to Myrup waste management facility		Manager Sustainability & Resource Recovery
5.2.4	Advance Esperance's Waste Revolution education platform to improve waste diversion rates and promote a circular waste economy	Minimising Waste posts have been highlighted on social media, Esperance Waste Revolution Page. The SRR team have also been looking into promotions for the upcoming Esperance Agricultural show.	Manager Sustainability & Resource Recovery

Shire of Esperance

Council Plan August 2025

Greater community readiness and resilience to cope with natural disasters and emergencies

Action Code	Action Name	Comments	Responsible Officer Position
6.1.1	Implement the Bush Fire Risk Management Plan including accessing funding opportunities within the State Government's Mitigation Activity Fund	The Bushfire Risk Mitigation Coordinator (BRMC) continues to finalise the acquittal process for the 2024/25 Mitigation Activity Fund (MAF) Grant Program. The BRMC continues to scope the next three years of mitigation treatments to inform the upcoming funding application in September 2025. As part of the review of the Shire of Esperance Bushfire Risk Management Plan 2021-2026, the BRMC has begun reviewing all current assets and updating associated risk assessments and treatments in the DFES Bushfire Risk Management System. Emergency Services is collaborating with the Marketing and Communications team to release public information about upcoming mitigation activities and to support the Fire Hazard Reduction Notice 2025/2026. Community engagement activities have already begun, with a presence at the Sunday Markets to field questions on the Fire Hazard Reduction Notice 2025/2026, bushfire awareness, and preparedness.	Bushfire Risk Mitigation Coordinator
6.1.2	Facilitate innovative initiatives and networks to help build drought resistance and resilience	Working with DWER on equipping bores for emergency use. Looking at funding options for next stage works.	Director Asset Management

Shire of Esperance

Council Plan August 2025

6.1.3	Advocate for more emergency services personnel in Esperance	Recent media campaign around being fire ready including fire breaks for the upcoming summer.	Chief Executive Officer
6.1.4	Facilitate coastal safety measures in partnership with the Coastal Safety Working Group	Coastal Safety Working Group is reviewing its social media campaign, including branding, flyer and website. The group has received notification from DPIRD and supplier that the Salmon Beach mobile repeater is scheduled to be installed in early September. We are aware that a number of additional repeaters are scheduled to be installed before December, which is welcome news in advance of the 25/26 summer season. The group will recommence the development of a new coastal safety video, to be produced by local producer Joe Franzone.	Manager Ranger & Emergency Services
6.1.5	Advocate for appropriate coastal safety infrastructure and resources	The Shire has received notification from DPIRD and supplier that the Salmon Beach mobile repeater is scheduled to be installed in early September, and a number of additional repeaters to be installed along the coast in the coming months.	Manager Ranger & Emergency Services

Shire of Esperance

Council Plan August 2025

Place

Responsible planning and development

Action Code	Action Name	Comments	Responsible Officer Position
7.1.1	Develop Flinders structure plan and report to Council	Progress is being made on the survey work, with the draft design to be overlayed once we receive this information for any required alterations.	Director External Services
7.1.2	Advocate for provision of adequate, affordable utilities and communications infrastructure to support population and economic growth	Met with Water Corp to discuss new sewerage treatment plant, Salmon Gums water supply and new bores and associated infrastructure for town water supply.	Chief Executive Officer
7.1.3	Develop an Esperance Cemetery Master Plan	The development of an Esperance Cemetery Master Plan is continuing with the Cemetery Working Group. The master plan will then guide a landscaping and implementation plan.	Manager Parks & Environment

Access to adequate, safe and affordable housing for everyone

Action Code	Action Name	Comments	Responsible Officer Position
8.1.1	Advocate for more social and low-income housing for vulnerable people (including seniors, people with disability and low-income earners)	Continue to advocate through GVROC and WARCA with Department of Housing around upgrades to existing social housing and construction of new social housing in the Goldfields Esperance region.	Chief Executive Officer
8.1.2	Advocate for a new lifestyle village for seniors	Briefing paper provided to Councillors that due to 'value for money' considerations for a development would no longer be pursued.	Chief Executive Officer

Shire of Esperance

Council Plan August 2025

Action Code	Action Name	Comments	Responsible Officer Position
8.1.3	Facilitate for greater availability of housing to meet community needs (e.g. land and property owners to build apartments, villas, units, and mixed use developments) including engagement with State Government on housing management practices (e.g. GROH housing)	Met with Development WA over land that they hold in Sims St. They are commencing studies to inform a business case around residential and industrial land development in the area.	Chief Executive Officer
8.1.4	Construct worker accommodation subject to external funding	Waiting on funding.	Director Asset Management

Attractive and welcoming places

Action Code	Action Name	Comments	Responsible Officer Position
9.1.1	Implement the CBD Concept Landscaping Design	The Parks and Reserves team will look at having a focus on the CBD upgrades with the CBD area being quieter.	Manager Parks & Environment
9.2.1	Provide attractive and welcoming entrances into Esperance	Working on final location for the Town Entry signage. Proposed locations have been submitted to Main Roads WA.	Director Asset Management
9.2.2	Facilitate more tree planting across the Shire	Planting programs have continuing.	Manager Parks & Environment
9.3.1	Implement Civic Centre improvements	WBD engaged for concept design for green room platform and lift in storage area off side of stage, platform in main auditorium at foyer level for accessible access to shows, reception room bathroom upgrades and access ramps to outside of Auditorium.	Coordinator Projects and Buildings

Shire of Esperance

Council Plan August 2025

Action Code	Action Name	Comments	Responsible Officer Position
9.3.2	Implement the Playgrounds and Public Open Space Strategic Plan 2015-2025	The implementation of the Playgrounds and Public Open Space Strategic Plan 2015-2025 is continuing as per budget allocations.	Manager Parks & Environment
9.3.3	Prepare a new 10 year plan for Playgrounds and Public Open Space Strategic Plan 2025-2035	The draft 10 year plan for Playgrounds and Public Open Space Strategic Plan 2025-2035 has recently been presented to council. It will be released for public comment and feedback shortly.	Manager Parks & Environment

Safe, affordable, accessible and sustainable transport systems

Action Code	Action Name	Comments	Responsible Officer Position
10.1.1	Implement the Esperance 2050 Cycling Strategy	Ongoing as per budget and schedule for footpath and trail upgrades.	Manager Asset Development
10.1.2	Construct sealed shoulders on roads to improve safety for cyclists and vehicles		Manager Asset Operations
10.1.3	Provide safety measures along The Esplanade and Fisheries Road to improve pedestrian crossings		Manager Asset Operations
10.2.1	Implement Road Safety Management Plan 2024-2030	As per strategy actions.	Director Asset Management
10.2.2	Advocate for Main Roads to provide road upgrades and more passing lanes	As opportunities arise. Looking at partnerships and advocacy with other LGAs.	Director Asset Management

Shire of Esperance

Council Plan August 2025

10.2.3	Advocate with Main Roads WA to undertake a transport corridor upgrade plan for Harbour Road, including South Coast Hwy Intersection upgrade and Pink Lake Road Intersection Upgrade	Waiting on Main Roads for the next stage.	Director Asset Management
10.2.4	Implement the Shire of Esperance Road Construction and Maintenance Program		Manager Asset Operations
10.3.1	Implement the Esperance Town Centre Parking, Traffic and Pedestrian Strategy	As per budget.	Director Asset Management
10.3.2	Pursue opportunities to secure land to link Dempster Street and RSL public car parks		Director Asset Management
10.3.4	Provide upgrade to Forrest Street road and streetscape	Design works for stage 1 issued for review.	Manager Asset Development
10.4.1	Implement the Esperance Airport Masterplan (including an upgrade to the main runway, replacement of the runway lighting system, and additional apron space)	Business case development progressing and aiming to present to Council, November 2025. Still no response regarding funding application for developing the cross strip via the Remote Airstrip Upgrade Funding Program. Extension to car park and new CCTV cameras to be constructed Q2 2025.	Manager Economic Development
10.4.2	Design, Fund and Construct new Airport runway	90% final designs complete, just waiting on the final package. Business case commenced.	Director Asset Management

Shire of Esperance

Council Plan August 2025

Prosperity

Access to quality education and lifelong learning opportunities

Action Code	Action Name	Comments	Responsible Officer Position
11.1.1	Advocate for South Regional TAFE to develop and promote specialist courses in relevant areas	Nothing further to report this month.	Chief Executive Officer
11.1.2	Advocate for urgent upgrades and a rebuild of Esperance Senior High School	Nothing further to report this month.	Chief Executive Officer
11.1.3	Facilitate discussions with universities to explore options for a remote student services campus in Esperance	Will look to engage in the Federal Governments Remote University Hub when a further grant round opens.	Chief Executive Officer
11.1.4	Support reviews of the Goldfields Designated Area Migration Agreement to ensure it remains relevant to the community	No further updates on this program.	Manager Economic Development

A prosperous and diverse economy

Action Code	Action Name	Comments	Responsible Officer Position
12.1.1	Provide an Economic Development Strategy for the Shire of Esperance	Feedback from ECCI addressed and further briefing to Council planned 16 September 2025.	Manager Economic Development
12.1.2	Support proponents in priority industry sectors to establish businesses and develop projects in Esperance	No further updates for this month.	Manager Economic Development

Shire of Esperance

Council Plan August 2025

Action Code	Action Name	Comments	Responsible Officer Position
12.1.3	Promote Esperance as a suitable centre for research and development, and pilot projects.	Nothing further to report this month.	Chief Executive Officer
12.1.4	Advocate for a shared work space facility in Esperance where start-ups, small businesses and visitors can be co-located to network and support one another	ECCI have agreed to lead the feasibility work for the shared workspace concept subject to funding.	Manager Economic Development

A vibrant and welcoming tourism destination

Action Code	Action Name	Comments	Responsible Officer Position
13.1.1	Partner with Australia's Golden Outback to Implement the Esperance Tourism Strategy	Present tourism signage and pedestrian wayfinding strategy to Council 16 September and seek to commence implementing signage recommendations. Esperance Promise wins the Bravery and Innovation category at the Mumbrella Travel Marketing Award.	Manager Economic Development
13.1.2	Provide more digital marketing and advertising opportunities to promote local experiences at Council facilities	Joint planning with Building Management for appropriate plan and budgeting.	Manager Marketing & Communications
13.2.1	Advocate for development of a 4 to 5 star accommodation offering.	Liaising and supporting via the Economic Development Manager a potential developer on a site.	Chief Executive Officer
13.2.2	Implement the recommendations from the Esperance Accommodation Study	Ongoing discussions regarding additional and upgraded tourism accommodation offerings in Esperance.	Manager Economic Development

Shire of Esperance

Council Plan August 2025

Action Code	Action Name	Comments	Responsible Officer Position
13.2.3	Advocate for Traditional Owners to develop and promote cultural heritage tourism activities	Focus on James St Tourism and Cultural Precinct and opportunities to engage ETNTAC and integrate culture tourism experiences and activities.	Manager Economic Development
13.2.4	Advocate for the development and promotion of tourism experiences	James St Tourism and Cultural Precinct and commence implementation of tourist signage recommendations and pedestrian wayfinding signs.	Manager Economic Development
13.2.5	Implement wayfinding and interpretive tourism signage	Wayfinding Plan and Strategy completed. Working on implementation schedule and priorities.	Director Asset Management

Shire of Esperance

Council Plan August 2025

Performance

Community confidence and trust in Council

Action Code	Action Name	Comments	Responsible Officer Position
14.1.1	Provide Integrated Planning and Reporting (IPR) framework documents and reviews	Review of all supporting strategies and plans in progress. Council Plan discussions held with Managers during August in the lead up to the major review of our Council plan later this year. Manager workshop with Catalyse scheduled for 10 September.	Governance & Corporate Support Coordinator
14.1.2	Provide public reports on progress towards achievement of priority projects and outcomes	Monthly report provided to Council.	Governance & Corporate Support Coordinator

Operational excellence and financial sustainability

Action Code	Action Name	Comments	Responsible Officer Position
15.1.1	Review the Long Term Financial Plan and informing plans per IPR framework	The LTFP FY 24/25 was completed and adopted by Council on the 26th of April 2025. Workshops with Councillors will commence in November 2025 to update the FY25/26 to FY34/35 LTFP.	Director Corporate and Community Services
15.1.2	Review and implement initiatives to improve internal business efficiencies and service delivery (such as more online services and digital forms)	The first stage of Procure to Pay (P2P Purchasing) has gone live. The second stage of P2P (Invoicing) is due to kick off over the next month or so. Scoping has commenced for the re-creation of the Firebreak Register, with changes being included so that a Mobile App can be used when performing inspections.	Manager Information Services

Shire of Esperance

Council Plan August 2025

A well informed and engaged community

Action Code	Action Name	Comments	Responsible Officer Position
16.1.1	Review the Communication and Engagement Strategy	Concept of new strategy. Consultation opportunities at Esperance Care Services Pop-up, Salmon Gums 100 years and Esperance Show.	Manager Marketing & Communications
16.1.2	Provide regular forums and events to inform and engage the community about local issues and council decisions (such as pop-up booths at local community events).	Forum provided for interested candidates who want to nominate to stand for Council.	Chief Executive Officer
16.1.3	Conduct a biennial community survey to assess community priorities and benchmark performance levels	2025 Scorecard published on Shire website and is now available to public. Next scorecard due to commence 2027.	Manager Marketing & Communications

Community Grants Program 2025/26 - Small Grants - from August - September

Organisation	Project	Project timing	Funding Summary	Amount
Esperance District Football Association	Hepburn Medal	23/8	Decorations for event	\$1,000
Esperance Volleyball Association	VWA Country State Representation	28/9/25	State Representation	\$800
Esperance Music Festival	Showcase	TBA	In kind Civic Centre Hire	\$2,700
Georgia Coward	Ranvet 2025 Pony Club Championships	5/10/25	Representation	\$500
Esperance Wildlife Rescue & Rehabilitation	Nurture Centre	1/10/25 - 1/12/25	Fencing Project	\$3,000



**Minister for Mines and Petroleum; Finance; Electoral Affairs;
Goldfields-Esperance; Leader of the House**

Our ref: 83-08406

Mr Shane Burge
Chief Executive Officer
Shire of Esperance
Shane.Burge@esperance.wa.gov.au

Dear Shane

Thank you for your letter dated 28th August on behalf of your Shire, inviting me to visit Esperance on a regular three-monthly basis.

Since my appointment as Minister for Goldfields Esperance in March, I have visited the region on a number of occasions, including to Wiluna, Leonora, Laverton, Kalgoorlie, Norseman and Esperance, as well as to mine sites at Kathleen Valley and Mungari.

I also visited Esperance many times in the previous term of Government in my capacity as Minister for Local Government, Ports and Minister assisting the Minister for Transport.

These visits have all been very positive and have given me the opportunity to meet with a wide range of community and business representatives as well as local governments.

The Goldfields Esperance region is significant, both in terms of its size and the distance between each town and remote community. It is my aim to visit each of the local government areas in the region regularly throughout the year, balancing this commitment alongside my parliamentary and other Ministerial duties.

My thanks to you, Shire President Ron Chambers and Deputy President Jennifer Obourne for taking the time to meet with me during my visit to Esperance on 15th May. I appreciated you taking the time to talk to me about your advocacy projects, including the James Street Precinct and Esperance Workers Accommodation. I also enjoyed our brief catch up on 30th May at GVROC in Norseman.

I look forward to continuing discussions with you and Councillors at the Shire of Esperance and I also look forward to your further advice in relation to your advocacy priorities.

While I am happy to arrange to meet with you when I visit Esperance, please do not hesitate to contact my office if you have any matters you would like to bring to my attention in the meantime.

Yours sincerely

A blue ink signature of Hon David Michael MLA.

**HON DAVID MICHAEL MLA
MINISTER FOR GOLDFIELDS-ESPERANCE**

4 September 2025

Item: 12.4.2

Economic Development Plan 2025 - 2032

Author/s	Shane Liddelow	Manager Economic Development
Authorisator/s	Shane Burge	

File Ref: D25/27348

Applicant

Internal

Location/Address

Nil

Executive Summary

For Council to adopt the Esperance Economic Development Plan 2025-2032.

Recommendation in Brief

For Council to adopt the Esperance Economic Development Plan 2025-2032.

Background

The Shire of Esperance has a central role to play in developing and supporting economic and social development objectives for the community. Development of an Economic Development Plan (EDP) was identified as a priority project within the Council Plan 2022-2032. An EDP outlining the Shire's role, focus and priorities in economic development has been prepared for Council consideration.

The EDP is aligned with other key strategic plans to ensure the actions and priorities the Shire has committed to remain the focus. Central to the plan is the Prosperity focus area from the Shire's Council Plan and the priority projects the Shire is developing and advocating for.

Other relevant documents including the Esperance Tourism Strategy, Esperance Housing Plans x 2, Esperance Town Centre Revitalisation Plan, Esperance Airport Masterplan, Esperance Town Centre Revitalisation Plan have informed the development of the plan.

From these reports a series of projects, actions and initiatives together with expected outcomes have been developed into an action plan.

The draft plan has been independently peer reviewed and consultation with key stakeholders has been undertaken. Feedback from the peer review and key stakeholders has been incorporated into the plan where appropriate. See attachment 1. It should be noted that extensive consultation has been undertaken on other key strategic plans, listed above.

Officer's Comment

The Shire plays an important enabling role in economic and social development through land use planning and zoning, provision of major infrastructure (airport, roads, land, coastal, parks and reserves etc) and services (waste, home care, visitor centre, leisure centre, library, indoor sports stadium etc). The Shire is also a key economic driver and business in its own right through employment (250 plus staff), expenditure of approximately \$50m annually, and an asset value in excess of \$750m.

The EDP sets out the priorities for the Shire in supporting economic development for the town and the key projects which the Shire is developing or advocating for.

It is important to note that for the majority of the initiatives and projects listed in the action plan, Council can play a lead role or actively contribute to implementation.

This approach is to ensure the focus remains on the activities and initiatives the Shire has committed to through the various strategic plans and extensive community consultation undertaken.

The approach will allow effective monitoring and evaluation of the projects and initiatives through monthly and quarterly reporting via Council's Pulse report and linked to officers KPI's. The community scorecard and review against the Council focus areas including the Prosperity pillar will be used to help guide the role of Council in economic development and further economic initiatives and actions in the future.

Consultation

Esperance Chamber of Commerce and Industry
Goldfields-Esperance Development Commission
Esperance Tjaltjraak Native Title Aboriginal Corporation

Financial Implications

Nil

Asset Management Implications

Nil

Statutory Implications

Nil

Policy Implications

Nil

Strategic Implications

Council Plan 2022 – 2032

Growth And Prosperity

Support our businesses to grow, adapt and assist in building capacity

Environmental Considerations

Nil

Attachments

- A. [ECCL, GEDC and ETNTAC Feedback](#)
- B. [Shire of Esperance, Economic Development Plan 2025-2032](#)

Item 12.4.2 Economic Development Plan 2025 - 2032

Moved: Cr Flanagan

Seconded: Cr Starcevich

O0925-020

Council Resolution

That Council adopt the Esperance Economic Development Plan 2025-2032.

CARRIED

F7 - A0

For: Cr Starcevich, Cr Davies, Cr Flanagan, Cr Graham, Cr de Haas, Cr Johnston, Pres Chambers

Esperance Chamber of Commerce and Industry (ECCI) Submission on the Draft Economic Development Strategy 2024–2032

To: Shire of Esperance

Date: 3 June 2025

Dear Shane and Shire of Esperance Council,

Thank you for the opportunity to provide feedback on the draft Economic Development Strategy (EDS). The Esperance Chamber of Commerce and Industry (ECCI) appreciates the chance to be engaged as a key stakeholder and commends the Shire on producing a comprehensive and aspirational plan that recognises the critical role of economic development in sustaining and growing our community.

We offer the following feedback and reflections, structured around key areas where we believe the ECCI can provide meaningful insight and partnership.

1. Recognition and Integration of the SME Sector

While the Strategy acknowledges small businesses in parts, it lacks a defined roadmap to support SMEs across their lifecycle—from start-up to scale-up. This includes targeted initiatives around:

- Digital enablement and e-commerce adaptation
- Reducing red tape and compliance burdens
- Supporting sole traders and microbusinesses

Recommendation: Introduce a standalone Small Business Strategy within the EDS, co-developed with the ECCI and local SMEs. This would strengthen the current SBFA initiative and ensure alignment with regional economic realities.

2. Innovation and Shared Workspace Development

The draft references a feasibility study for a shared workspace, which the ECCI strongly supports. In fact, we have had preliminary discussions with GEDC and the Shire, and with recent staff appointments, we are in a position to progress this project collaboratively.

A shared space would support:

- Startups, remote workers and visiting researchers
- Agricultural innovation stakeholders
- Business visitors who need professional but temporary facilities

Recommendation: Allocate funding support and a lead role for ECCI in developing this shared space, drawing on successful models like The SET in Busselton. Further partnership opportunities (e.g. with Meshpoints) are available and actively being explored.

3. Workforce Strategy and Regional Coordination

The EDS positions workforce challenges primarily through a housing lens. While we agree housing is crucial, workforce development deserves its own strategic focus.

ECCI recommends a **Regional Workforce Plan** that includes:

- Skilled migration (via DTWD and Department of Home Affairs partnerships)
- Career pathway development with TAFE and schools
- Clear Shire staff participation in forums like the Regional Coordinating Committee

ECCI will continue facilitating high-value engagements, such as the upcoming July session featuring Workforce Australia, Worklink, and the August collaboration with state/federal departments during Converge Esperance.

4. Investment Attraction and Economic Identity

The Strategy does not clearly define Esperance's value proposition for investors. We believe more could be done to articulate the types of industries and businesses Esperance seeks to attract and support.

There is an opportunity to:

- Leverage recent strategic work (e.g. Branding Strategy with AGO, Housing Study, Investment Prospectus)
- Position Esperance as a hub for clean industry, ag innovation, and remote service-based enterprise

Recommendation: Include a defined investment attraction narrative in the EDS that outlines preferred industries, incentives, and Esperance's unique selling points.

5. Clarifying the ECCI's Role and Resourcing

The draft strategy names the ECCI as a stakeholder in several initiatives (e.g. SBFA, DAMA, Shared Workspace), which we are enthusiastic to support. However, clearer role definitions and potential formal agreements would better support successful delivery.

We ask that the Shire consider:

- Where ECCI is best placed as a lead, partner, or supporter
- Establishing MoUs or funding agreements for initiatives where ECCI is delivering clear outcomes
- Ensuring strategic alignment and transparency through regular meetings and shared planning

6. Engagement and Process

Finally, while we appreciate being consulted at this stage, we note the tight timeline and limited prior engagement. Given the ECCI's status as a key partner, we would welcome deeper collaboration in the future planning cycle—ideally before drafts are released.

Conclusion

We support the vision of a growing, thriving Esperance and recognise the Shire's significant role in shaping that future. We are committed to working alongside Council to ensure the Strategy delivers inclusive, sustainable, and actionable outcomes that reflect the needs of our local businesses and broader community.

We look forward to discussing this feedback further at the upcoming roundtable and welcome the opportunity to collaborate on implementation.

Warm regards,

Esperance Chamber of Commerce and Industry – Executive Committee



Dear Shane,

Response re: Shire's Economic Development Plan

Thank you for your work over the past few months on the Shire's Economic Development Plan and liaison with the Esperance Chamber of Commerce & Industry (ECCL).

The ECCL appreciates the Shire is not in a position to provide SME start up or scale up support further than through the Small Business Friendly Program (SBFP). The ECCL Business Advisors have a long history of working well with the Shire's SBFP Team and intend to continue this strong working relationship for the benefit of the small business community. The ECCL has just hired four (4) new Business Advisors and would be pleased to have another "introductory" meeting with the Shire's SBFP Team.

The ECCL understands the Shire is not in the position to fund or lead the development of a Small Business Strategy. After consultation with our Members, the broader business community and Stakeholders, if the ECCL intends to take the lead on this initiative, we will seek the Shire's support.

With regard to the shared workspace concept, the ECCL is happy to lead the feasibility study if we can secure funding from an appropriate state government agency.

Workforce Strategy – ECCL acknowledges that the Dept of Training and workforce development are better positioned to develop a workforce plan for Esperance and that through the regional coordination group ECCL will advocate for development of a workforce plan.

Thank you for your time to discuss the history of the relationship between the GEDC, Shire and ECCL when partnering to deliver the "Supertowns" Program and subsequent Regional Development Plan. ECCL understands this program has wrapped up and there is no longer funding to support the initiatives outlined in the plan. We will consider this in all future initiative and proposals. And would suggest if there are plans, strategies or documents that are outdated or superseded that these be removed from the Shire's website to avoid further confusion.

Once again, thank you for your time and collaboration. We look forward to working with you on behalf of the business community.

Kind regards,

Leonie de Haas
President – Esperance Chamber of Commerce & Industry
Friday, 5 September 2025

Proud sponsors:



Suite 4/98 Dempster Street
PO Box 817 Esperance WA 6450



08 9071 5142



admin@esperanceccl.com.au

Shane Liddelow

From: Peter Bednall <ceo@etntac.com.au>
Sent: Wednesday, 4 June 2025 3:06 PM
To: Shane Liddelow
Subject: RE: Esperance Shire Draft ED Plan
Attachments: Shire of Esperance Economic Plan - 2024-2032 Version 3.pdf

[Caution: External Email] This email was sent from outside the organisation - be cautious, particularly with links and attachments.

Hi Shane

Thanks for the opportunity to comment on this.

I've reviewed only with an ETNTAC hat on – there are some parts of the plan that I reckon could be tightened / adjusted (events strategy / tourism generally) but not really ETNTAC focused and so I haven't added any comment.

Otherwise, I've added some comments on the attached – pretty minor overall.

In terms of the proposed new objective 7 – I've added some suggested additions in red below. I also suggest that rather than including as a new objective 7, the partnership agreement project sits better under objective 2 – attract and retain diverse industries and enterprises to grow the economy and local jobs i.e. a whole new row under objective 2. I suggest this because it centres the partnership with ETNTAC firmly under economic development and mutual prosperity – which I think it is.

Hope this helps – happy to have a further discussion.

Regards

Peter Bednall
Chief Executive Officer



Work Phone: (08) 9072 0094
Mobile: 0447 144 182
Head Office Address: 11A Shelden Road, Esperance, WA 6450
Postal Address: PO Box 1451, Esperance, WA 6450
Email: ceo@etntac.com.au

Shane Liddelow

From: Haidee Vandenberghe <haidee.vandenberghe@gedc.wa.gov.au>
Sent: Wednesday, 13 August 2025 2:27 PM
To: Shane Liddelow
Cc: Rose Riley
Subject: Feedback for Shire on ED plan.

[Caution: External Email] This email was sent from outside the organisation - be cautious, particularly with links and attachments.

OFFICIAL

Hi Shane,

Thanks for the opportunity to provide feedback – see below for wording on RDRP and also general feedback. Hope this is useful, but happy to clarify anything.

Text to be inserted as per request for information on the RDRP:

Priority Project

Goldfields-Esperance Regional Drought Resilience Plan

Current & Cont. Actions:

- Regionally co-ordinated, evidence based approach build the resilience of the Goldfields-Esperance region, with a strong focus on water security
- Work with the Goldfields-Esperance Development Commission, GVROC and the Goldfields-Esperance Water Security Group to scope the implementation of priority water security actions in the final plan
- Continue to work collaboratively to progress and advocate for local and sub-regional water security and drought resilience efforts.

Outcomes:

- The plan guides a long-term and coordinated approach to mitigate the impacts of climate change and drought.
- With access to secure and sustainable water supplies, the region is positioned to enable economic growth, protect social and cultural wellbeing, sustain healthy landscapes, harness emerging opportunities and respond dynamically to future climates.

Other Feedback:

The Priority Projects area could be refined a little to add context. It might make sense to hive out the highest priority projects and add some detail about their objectives and expected contribution to the community/economic impact to really showcase these. You may want to separate these again into those progressing with commitment/funding and highlight these, and then those seeking funding. This section is the most impactful of the document and could be useful future collateral.

Should the Waste Water project be included as a Priority Project given it's a significant investment? Also aligns with the inclusion of the RDRP section.

Document needs a final proofread/edit

- also consider whether the wording is correct on Comparative Advantages page – ie probably wouldn't word it as a "Largely self-sufficient" economy – but note there is great opportunity (for SMEs) to service well-

established and sustainable industries (including agriculture) and a growing population that is largely geographically isolated from other service centres.

- Check wording on “Mining Deposits” regarding mining being a mainstay of the Esperance region – would this be phrased better as proximity and transport connecting to significant, worldclass mining activities in the Goldfields, as well as known and potential deposits of resources within the Esperance region.

Kind regards,

Haidee Vandenberghe | Senior Regional Development Officer
(working days Mon-Wed)
Goldfields-Esperance Development Commission
26c Dutton Arcade, 91 Dempster Street | Esperance WA 6450
t +61 (0)8 9083 2208 | m 0410 120 249 | f +61 (0)8 9021 7941
w gedc.wa.gov.au

Want to receive news from the Goldfields-Esperance region? [Sign up to our e-news here](#) or follow us on [Facebook](#) and [LinkedIn](#).



Department of
Primary Industries and
Regional Development



*The Goldfields-Esperance Development Commission **Acknowledges the Traditional Owners of Country** across the regions in which we work, live and travel through. We recognise the connection of Aboriginal people to the land, waters and community. We pay our respects to the Elders past, present and emerging; we also extend this to all Aboriginal and Torres Strait Islander people and celebrate them as the oldest living culture.*

DISCLAIMER: The information contained in this email (including attachments) is intended only for the use of the person(s) to whom it is addressed as it may be confidential and contain legally privileged information. If you are not the intended recipient you are hereby notified that any perusal, use, distribution, copying or disclosure is strictly prohibited. If you have received this email in error, please immediately advise us by return email and delete the email document.

This email and any attachments to it are also subject to copyright and any unauthorised reproduction, adaptation or transmission is prohibited. This notice should not be removed.

Message protected by MailGuard: e-mail anti-virus, anti-spam and content filtering.
<https://www.mailguard.com.au/mg>

[Report this message as spam](#)



Economic Development Plan 2025-2032

2

CONTENTS PAGE

- 3** Executive Summary
- 4** Shire of Esperance
- 5** Economic Indicators
- 6** Comparative Advantages
- 7** External Drivers and Trends
- 10** What is Economic Development?
- 10** Who is responsible for Economic Development?
- 10** What is the Role of Local Government?
- 11** Shire of Esperance as an Economic Driver and Catalyst
- 12** Shire of Esperance Led Projects & Key Advocacy Projects
- 16** Roles Responsibilities to meet local needs
- 17** Key Partnerships
- 18** Action Plan Overview
- 18** Monitoring and Evaluation
- 20** Action Plan Tables

ECONOMIC DEVELOPMENT PLAN 2025-2032



EXECUTIVE SUMMARY

From our Council plan the Shires Economic Prosperity Aspiration is "Growing and thriving, Esperance is a great place to live, work, invest and visit". In the main, we believe that we're meeting this aspiration however were also facing some headwinds with the cost of living, interest rates, housing, labour supply and more broadly other geopolitical forces starting to impact our community and way of life.

Against this backdrop it is timely to outline the Shire's Economic Plan and key projects which aim to ensure our economy is supported and can continue to grow whilst providing opportunities for our community now and into the future.

Along with private and government developments, we believe the actions in this plan will collectively help build and sustain

the Esperance economy and help the regions prosperity continue into the future.

Priority projects the Shire is developing and advocating for include the redevelopment of the Esperance Senior High School, Key Worker Accommodation Project, Esperance Airstrip Upgrade, James St Cultural and Tourism Hub, South Coast Highway Upgrade and Stage 2 of the Port Access Corridor.

With a great foundation to work from the Shire looks forward to continuing to collaborate with our partners, business and the community to solve the challenges and realise the opportunities for our current and future generations and ensuring we continue to grow and thrive and remain a great place to live, work, invest and visit.



Ron Chambers
Shire President



Shane Burge
Chief Executive Officer

The Shire of Esperance acknowledges the Kapa Kurl Wudjari people of the Nyungar nation and Ngadju people, who are the traditional custodians of this land, and their continuing connection to land, waters and community. We pay our respect to their Elders past, present and emerging and we extend that respect to other Aboriginal Australians today.



4

SHIRE OF ESPERANCE

Esperance is a vibrant regional town situated on the stunning south coast of Western Australia, approximately 700km from Perth, accessible via a 90-minute flight or 7.5-hour drive.

Enjoying a Mediterranean climate and home to 14,000 people the region offer's a much sought-after safe and relaxed lifestyle for those who live and work here.

Home to the deepest port in the southern hemisphere and connected via road and rail with a regional airport, the town is a critical service hub for the wider Goldfields - Esperance region.

The region has a well-established and innovative agricultural sector, a developing tourism destination and expanding small and medium business sector.

The region is known for its world class coastline and the picturesque Recherche Archipelago with some 100 uninhabited islands, and iconic pristine white beaches which help to attract over 199,000 visitors annually.

The past decade has seen significant public and private investment in developing critical enabling infrastructure and community amenity including the Port Access Corridor, Esperance Residential College, Esperance Waterfront, Esperance Tanker

Jetty, Esperance Sports Stadium and the Hospital Redevelopment.

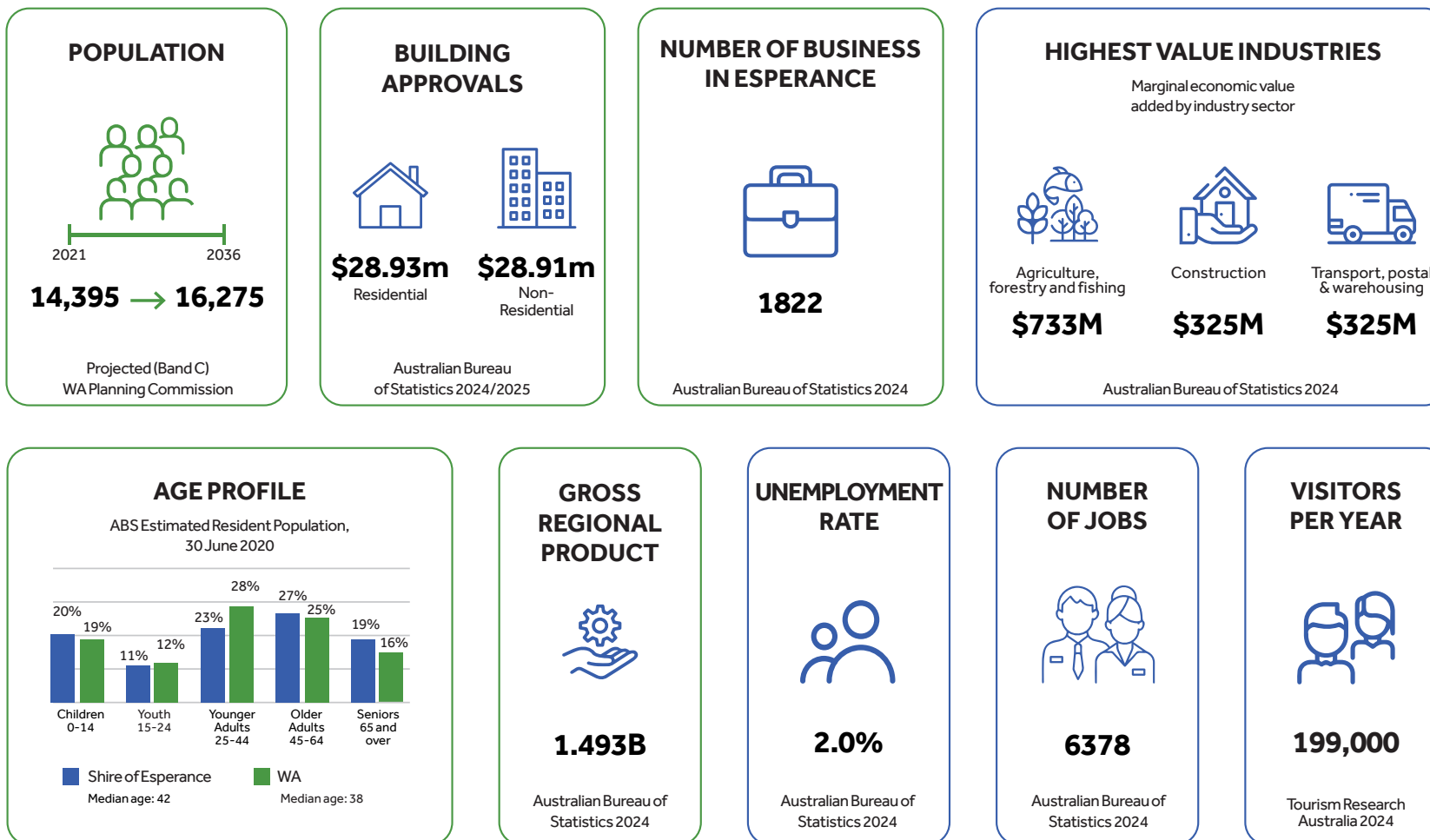
The next decade is about continuing to build on this strong foundation and continuing to deliver high class urban realm, attractive public spaces and excellent community amenities whilst expanding our economic opportunities.

A high priority will be on housing and ensuring there is enough supply to help our residents have a safe place to live, and helping to attract and retain workers to ensure the town and community continue to grow and prosper.



ECONOMIC DEVELOPMENT PLAN 2025-2032

ECONOMIC INDICATORS



COMPARATIVE ADVANTAGES

The Esperance Region possesses a number of competitive strengths which can be further leveraged for economic development. These include:



Productive and Innovative Agricultural Industry

The Esperance Region boasts vast, fertile land ideal for diverse primary production enterprises, supported by a forward-thinking farming community.



Established and Expanding Export Supply Chain Infrastructure

Robust industry-standard road and rail links to Esperance Port, with strong connections to WA's mining and agriculture sectors. Significant potential for infrastructure expansion.



Frequent Flights

Multiple daily flights to and from Perth, ensuring seamless connectivity.



Extensive and Pristine Natural Assets

Home to stunning beaches, national parks, and the Recherche Archipelago, positioning the region as a premier tourist destination.



Largely Self-Sufficient Economy

The region's isolation from major Australian population centres fosters a self-sufficient



Outdoor Lifestyle

The safe, relaxed rural and beach lifestyle, coupled with excellent social infrastructure, makes the Esperance Region an attractive and desirable place to live and conduct business.



Southern Ocean

The Southern Ocean provides the Esperance Region with significant economic opportunity through commercial fishing, aquaculture, tourism and recreational fishing.



Mining Deposits

Esperance is within close proximity and has vital transport routes connecting to significant, world class mining activities in the Goldfields, as well as known and potential deposits of resources within the Esperance-Ravensthorpe region.

These competitive advantages position the Esperance Region as a prime location for living, visiting and investing, providing a robust foundation for future economic development.



EXTERNAL DRIVERS AND TRENDS

Megatrends are significant transformative processes with global reach, broad scope and dramatic impact shaping the world in the 21st Century. Some drivers and trends will present

opportunities whilst others will have a direct negative impact. Identifying these trends early and understanding their impacts is important so regional businesses and communities can prepare and

operate today and into the future.

The following drivers and trends have been outlined as they present key challenges and opportunities to the Shires economy.



HOUSING SUPPLY

Nationally there are currently significant challenges in delivering housing in urban and regional areas.

Access to affordable and diverse housing is crucial to the development of diverse, vibrant and sustainable communities. It allows people to establish roots within the community and contribute to the economic development of their communities by providing a workforce for business and industry and delivery of essential community and support services.

Regional housing markets are however influenced by a range of factors such as population and economic trends, the cost and availability of labour and capital, policy controls, investment returns and others. As such issues of affordability and the supply of quality housing in the required locations can inhibit the economic and social development of the regions.

These challenges are currently heightened in Esperance and this is leading to a number of

economic and social challenges, with significant knock on impacts. Severe housing shortages are occurring which has the potential for long-term adverse impacts in decades to come.

A range of housing interventions and actions as outlined in the Esperance Land, Housing and Accommodation study are required to improve the future housing supply in Esperance and will require the full support of all levels of government, business and the community.



TECHNOLOGY CHANGES

Technology Changes are transforming many aspects of business operations and consumer behaviour. This shift driven by increased mobility, competition and new business models will continue to be a major factor influencing business level success and regional prosperity. Potential

opportunities and challenges for Esperance include;

- Increased opportunity for local businesses to expand through online business models
- Potential for greater access to services (health care, professional, financial) through online delivery.

- Increased competition from businesses servicing the region remotely.
- The need for adequate infrastructure, training and innovative processes to keep the workforce and business a pace with technological advancement.



IMPACT OF CLIMATE CHANGE

Climate change is an urgent and complex global issue that creates both challenges and opportunities for the Shire of Esperance. The Esperance community and environment are at risk from increases in climate volatility associated with climate changes.

Key risks to Esperance include:

- Increased risk of reduced rainfall effecting our major industry agricultural and support businesses.

- Increased frequency of extreme temperatures and emergency service responses.

- Increased risk of coastal erosion and inundation.

All levels of government along with business and the community have a role to play in responding to the challenge. The Shire's economy will also need to respond to changes in State, national and global responses to climate change and the impacts this has on energy and trade.

The State government aspiration of net zero emissions by 2050 will require a transformation of energy generation and use, the promotion of new clean low emissions industries, increased resilience in regional communications and the promotion of lower carbon transport

Esperance must therefore be flexible and ready to respond to changes in global economic and regulatory settings in response to climate change.



AGEING POPULATION

Australia's population is ageing, primarily as a result of increased life expectancy. The population aged 75 or more years is expected to rise by 4 million from 2012 to 2060, increasing from about 6.4% to 14.4% of the total population (Productivity Commission, 2013).

The ageing population will mean significant additional spending on health and aged care, while creating significant market niches servicing an older demographic.

Implications for Esperance include:

- Additional need and market for aged and health care and reskilling older workers.

- Older persons to represent a growing proportion of the demographic and labour force.

- Increasing propensity for consumption of health care and associated allied services.



WHAT IS ECONOMIC DEVELOPMENT?

“Economic Development” is a phrase that characterises any activity, initiative, investment or policy that seeks to improve the economic and social wellbeing of people. This recognises that we all live in a community, not an economy, and that economic activity should make people’s lives better.

Successful economic development activities seek to grow and enhance the capacity of a local economy to

generate wealth and prosperity in the long-term to underpin improvements in the lives of residents. The concept of economic development has evolved over time, shifting from a focus on headline economic growth and employment figures to more nuanced and meaningful objectives such as sustainability, wellbeing, quality of living, resilience, social cohesion and integration.

WHO IS RESPONSIBLE FOR ECONOMIC DEVELOPMENT?

Economic development of the Esperance region is a shared responsibility. It represents the collaborative and collective effort of key economic development stakeholders across all three levels of Government, Traditional Owners and other indigenous groups and communities, local and national businesses, major economic asset owners, investors, workers and residents. Each organisation and person in

Esperance have an important role to play in realising positive economic development outcomes in the shire.

Every dollar spent, invested and earned in the shire represents an opportunity to foster economic development and enhance quality of life of our residents.

WHAT IS THE ROLE OF LOCAL GOVERNMENT?

In recent years, local governments have played an increasingly central role in achievement of economic and social development objectives across Australia. Local government has a distinct advantage over

other levels of government in the implementation of economic development initiatives because of its closer connection to both business and households in the community.



SHIRE OF ESPERANCE AS AN ECONOMIC DRIVER AND CATALYST

Whilst the Shire plays an important role in setting the land use frame work for economic and social development it is also a key economic driver and business in its own right, employing over 250 people with average annual expenditure of \$50 million, and an asset value of \$750 million.

In addition to this direct expenditure impact, the Shire of Esperance is responsible for owning maintaining and operating a number of critical services, infrastructure and facilities which support economic activity. Some examples include;

- Maintaining the regional road network (the largest regional road network in the State)
- Waste collection and management, footpaths, bridges and public toilets.
- Operating and maintaining the Esperance Airport.
- Managing and operating the Esperance Visitor Centre.

- Provision of recreation facilities such as parks and sporting fields, Esperance Indoor Sports Stadium and Esperance Bay of Isles Leisure Centre.
- Operating and maintaining camping grounds and facilities.
- Operating and maintaining cultural facilities and services such as the Esperance Library, Esperance Civic Centre, Esperance Museum and Esperance Visitor Centre.
- Operating community services such as Esperance Home Care.

A large proportion of the expenditure and workforce is focused on delivering this essential infrastructure and services which are fundamental to supporting economic activity, business development and attracting and retaining people to Esperance and the region.



SHIRE OF ESPERANCE LED PROJECTS AND KEY ADVOCACY PROJECTS

Esperance is home to significant economic and social opportunities. Council has and will continue to play a central role in the advocacy of projects

attraction of funding, the facilitation of investment, and the implementation and delivery of key major projects across the Shire.

PRIORITY PROJECTS

ESPERANCE KEY WORKER ACCOMMODATION PROJECT

Value: \$10.23 million

Status: Seeking \$7.73 million Funding

The Esperance Key Worker Accommodation Project is designed to help provide a sustainable, long term solution to the ongoing lack of, key worker accommodation in the Shire of Esperance.

The lack of required housing and accommodation availability is contributing to a range of economic and social challenges within the Shire of Esperance. These include:

- Business viability - with many businesses having to reduce operating hours due to lack of housing for staff;

- Workforce attraction and retention - with rising rents and lack of housing encouraging critical service workers to leave the region; and

- Social pressures - with community and government service needs increasing as access to affordable housing and accommodation is constrained.

The project seeks to develop 20 units on Council free hold land valued at \$1m. The Shire will contribute \$1.5m cash to the project and is seeking \$7.73m from the State or Federal Government to complete the project.



ESPERANCE AIRPORT AIRSTRIP REDEVELOPMENT

Value: \$35- \$40 million

Status: Business Case Development

This project is for the reconstruction and extension of the Esperance Airstrip main runway and associated infrastructure to meet current and future useage. The proposal also includes the upgrade of the gravel cross strip to ensure regulated air passenger services, RFDS, emergency services and other chartered flights can continue whilst the main airstrip is closed for 12months, to complete the upgrade.

Two independent assessments of the airstrip have deemed that the main runway subgrade and

pavement needs to be reconstructed and as part of this work, Council is seeking to also lengthen the airstrip to cater for larger planes to open up the route to other destinations, and allow larger emergency services planes to access the airport.

As a remote location and with over 55,000 RPT passengers, 250 RFDS flights per annum, commercial flights and emergency services planes including water bombers, using the Airport, it's a critical piece of infrastructure for Esperance and the State of Western Australia.

The estimated cost to develop both airstrips is \$35 - \$40m and the Shire is contributing \$9.5m and seeking Federal and State funding support for the remaining amount.



ESPERANCE SENIOR HIGH SCHOOL REDEVELOPMENT

Value: TBC

Status: Seeking Funding

The redevelopment of the Esperance Senior Highschool is a high priority project for the Shire.

Esperance senior Highschool was built in the 1960's and designed for 400 students. With over 800 students currently enrolled and limited maintenance and upgrades occurring over the past

60 years, the school is no longer fit for purpose.

The deplorable state of the high school is having a massive impact on students and teachers, plus impacting people's decisions to relocate to Esperance, or move away for better education opportunities.

The Shire is seeking funding for a masterplan, detailed design and capital works program as part of the State budget.



James St Cultural & Tourism Hub

Value: \$30 million

Status: \$22.5 million confirmed, seeking \$7.5M

This proposal is for the development of a new Cultural and Tourism Hub, including new interactive, library and visitor centre and retail and commercial facilities to create a unique visitor experience in the Esperance town centre. The hub is Stage 1 of the redevelopment of the wider James St Cultural Precinct in Esperance.

The development of the James St Cultural and Tourism Hub is the centre piece of activating this area of Esperance town centre and the Waterfront into vibrant cultural spaces and a tourism and

commercial hub, bringing the outside indoors and integrating the buildings into the heritage of the hub and within a green parkland setting and culturally appropriate way.

The total cost to deliver the full masterplan is estimated at \$60 million, with Stage 1, estimated at \$30 million. The Shire of Esperance has committed \$7.57 million to the project and received \$14.93 million from the Federal Governments Growing the Regions and Regional Partnerships and Precincts funding programs.

The Shire is seeking the remaining \$7.5 million to complete Stage 1 from the WA State Government.



South Coast Highway Improvements

Value: TBC

Status: Main Roads WA to seek funding for the upgrades

The South Coast Highway is a strategic freight and tourism route in the south east region of Western Australia, servicing the ports of Albany and Esperance and connecting a number of regional towns.

A large proportion (75%) of the South Coast Highway consists of pavement that is more than 40 years old, the oldest in WA.

The age, design and condition of the highway is causing significant safety issues, and high operating and maintenance costs.

With population growth and increases in freight volumes and tourism activity, continued decline in road condition will further exacerbate the effects of these problems in the future.

The Shire is seeking Federal and State funding support for the upgrade of the Highway to ensure this critical piece of infrastructure continues to allow our regional communities, visitors and businesses safe and reliable access whilst traversing the region.



Esperance Port Access Corridor – Stage 2

Value: TBC

Status: Main Roads Planning underway

Whilst Stage 1 of the corridor has improved access to the port and surrounding suburbs, serious safety concerns still remain with the interaction of heavy and light vehicles and pedestrians at the Pink Lake road intersection which is the main route to the Esperance Senior High School Nulsen Primary School, Esperance Port and town centre.

Safety concerns and congestion problems also exist at the South Coast Highway and Harbour Road intersection and the Coolgardie - Norseman Road roundabout. These areas are key entry and exit points to Esperance and the interaction of heavy and light vehicles is high, creating serious safety concerns for the community.

The Shire is advocating to both the State and Federal government to fund this critical piece of infrastructure to ensure the town continues to grow in a safe and planned way.



Esperance Waste Transfer Project

Value: \$26 million

Status: Construction underway

– expected to be completed mid 2027

With the required closure of the Wylie Bay Landfill operations, the new Myrup Waste Management Transfer Facility will deliver a fully integrated facility with a range of modern recycling and waste management services to meet the needs of the Esperance community, as well as the wider region.

The Waste Transfer Station will consolidate the mixed/putrescible waste material collected from

the Shire's kerbside collections and commercial operators, and compact it into custom built trailers to be road-trained to a remote Landfill site.

The Materials Recovery Facility will provide a modern, best-practice complex to continue diversion of recyclables from ending up in landfill. One integrated facility will manage the recycling collected from the Shire's kerbside collections, commercial operations and the Community drop-off area. With upgraded, state of the art equipment, safety for staff and recycling efforts will be improved.



ROLES AND RESPONSIBILITIES TO MEET LOCAL NEEDS

The Shire of Esperance exists to meet the local needs of current and future generations through an integration of environmental protections, social

advancement and economic prosperity. We fulfill our purpose through the following roles;



Advocate

We lead and represent the community on key issues.



Review

Inspecting or looking at or discussing.



Lead

Owning and undertaking actions directly (e.g. developing, maintaining or improving something.)



Partner / Connect

We collaborate with other organisations to deliver services and projects.



Inform/Promote

Giving or distributing knowledge and information.



Regulate

Specific role in response to legislation and compliance.



Invest/Provide

Contributing financially or in kind including through purchase, interest, or income to achieve something.



Support

Provide assistance using existing resources to develop, maintain, or improve, bring together stakeholders to collectively pursue a shared interest, service or resolve an issue.



Research

Undertaking inquiries, investigation or evaluation.

KEY PARTNERSHIPS

The role of local government in economic development is also dependent on other institutions and success is best achieved through partnerships. The main key partners the Shire works with include;

Esperance Chamber of Commerce and Industry

Peak industry body representing and advocating for the business sector in Esperance.

Goldfields -Esperance Development Commission

The Goldfields-Esperance Development Commission works across government and industry to capture and deliver positive social and economic initiatives and opportunities.

Australia's Golden Outback

Regional Tourism Association responsible for marketing and promotion of the region. The Shire and AGO have an agreement in place which supports the employment of a Tourism Development Manager in Esperance.

Esperance Tjaltjraak Native Title Aboriginal Corporation

ETNTAC is the first point of contact for government and other parties who want to conduct business with traditional owners in Esperance.

Goldfields -Esperance Regional Development Australia

Regional Development Australia (RDA) is a national network of federally funded committees made up of local leaders who work with all levels of government, business and community groups to support the economic development of their regions.

Goldfields Voluntary Regional Organisational Council (GVROC)

GVROC supports and advocates for the continued investment in regional infrastructure that assists individual community needs and aspirations across the region.



ACTION PLAN OVERVIEW

The Action Plan is closely linked to the Council's Plan, supporting our Prosperity Aspiration: "Growing and thriving Esperance is a great place to live, work, invest and visit."

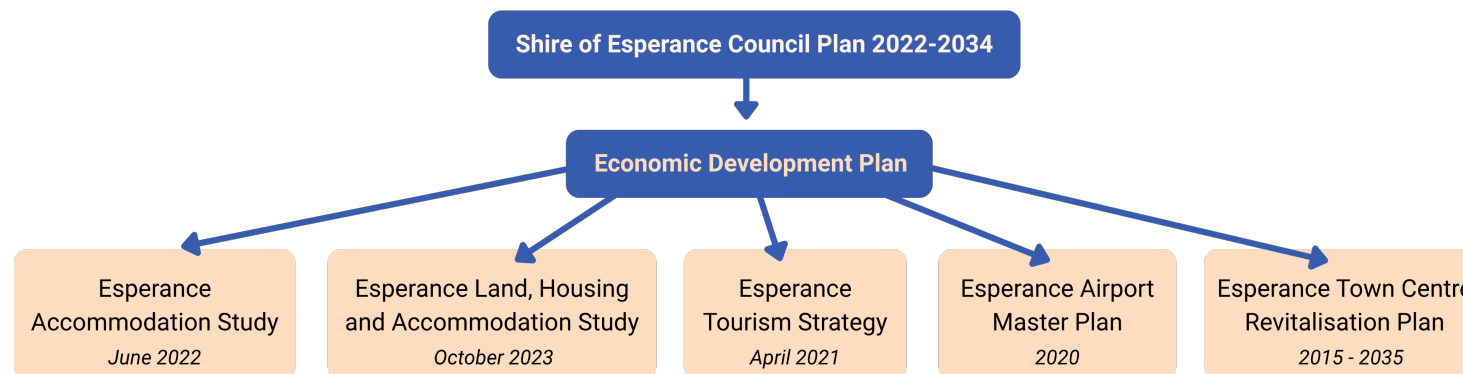
Key objectives and priority projects from the plan critical to economic development form the basis of the action plan and where Council can directly play a lead role or actively contribute to initiatives and projects that support the region and community.

The plan ensures that Council focuses on the priorities which the community identified through the consultation process whilst allowing for projects and initiatives that will be achieved in collaboration with our key partners, business, community and government.

Reflecting the collaborative nature of the Plan, relevant strategic documents have been considered, including:

- Shire Council Plan 2022-2034
- Esperance Tourism Strategy
- Esperance Airport Master Plan
- Esperance Housing and Accommodation Study
- Esperance Events Discussion Paper 2022-2027
- Esperance Town Centre Revitalization Plan 2015

These documents guide the Council's role in assisting and supporting economic development in the region.



MONITORING AND EVALUATION

The Council plan and its projects and initiatives are linked to the performance indicators of officers responsible and are reported monthly and quarterly through the Council's pulse reporting.

The performance is tracked by managers and executive and reported in the annual report.

The Shire also has a community scorecard which it undertakes every two years to measure and

benchmark community perceptions of performance levels. The Prosperity pillar is part of this review and will be used to help guide the role of Council in economic development and future economic initiatives and actions.

An aerial photograph of a coastal landscape. In the center, a large, rounded rock formation sits in the ocean. To its right, a sandy beach curves along the shore, bordered by green vegetation and a few buildings. The sky is dark and overcast, with a layer of clouds just above the horizon. The water transitions from a deep blue to a lighter turquoise near the beach.

Esperance.
In your element.

Objective 1

Facilitate access to quality education, training and development opportunities.



Priority Projects	Current and continuing actions.	Outcomes
Advocate for South Regional TAFE to develop and promote specialist courses in relevant areas.	- Engage with local business and community regarding relevant skills required. - Support annual workforce development forums between business, recruitment agencies and education providers. - Engage with and connect businesses with existing training providers and skills development programs. - Participate in local education, training and skills development working groups	Education and training offerings are matched with skills required in current businesses and industries in the region.
Youth Retention and Engagement.	- Support youth development and innovation initiatives that foster talent and skills for the future. - Support an extensive range of subjects, courses and training options within the Shire of Esperance to support individual choice, strengths and career paths. - Support learning and development for all young people and their varying capacities, challenges and strengths.	- Greater youth education and employment pathways. - Build capacity and confidence in young people so that they are work ready, are motivated proactive employees and are sought after by employers. - Retention of our youth to support the workforce requirements of Esperance.
Advocate for a rebuild of Esperance Senior High School.	\$650,000 has been committed to undertake detailed design work for the redevelopment of the high school. Once the design and final costings are completed the project will be considered by Cabinet and WA Treasury - Council to continuing advocating for the redevelopment and funding commitment by the State government.	- Funding committed to redevelop the High School. - Facilities which are fit for purpose and encourage students to strive and achieve best learning. - Attraction and retention of student's, families and teachers for Esperance.
Facilitate discussions with stakeholders to explore options for a remote student services facility in Esperance.	- The Shire is seeking to work with Goldfields Esperance Development Commission and local stakeholders to develop a feasibility study for the proposal. - Subject to feasibility of the project, work with stakeholders and GEDC to develop a business case and prepare a funding application to the Federal government.	Regional University Hub established to provide study support and study spaces to assist remote university learning.
Facilitate an annual review of the Goldfields Designated Area Migration Agreement to ensure it remains relevant to the community.	- Continue promoting DAMA to business and industry and undertake a review of the program on annual basis. - The Shire and ECCI in partnership with the Kalgoorlie based regional coordinator to promote the program and work with local business to support their workforce needs.	DAMA program supports local businesses with employing migrants to fill skilled job vacancies.

Objective 2

Attract and retain diverse industries and enterprises to grow the economy and local jobs.



Priority Projects	Current and continuing actions	Outcome
Support proponents in priority industry sectors to establish businesses and develop projects in Esperance.	• Provide information around land use zoning, utilities, services and infrastructure to help businesses determine feasibility of establishing or expanding in Esperance. • Create a welcoming environment to new businesses and industry. Provide contacts and introductions to key stakeholders to help prospective businesses and industry setting up in Esperance. • Increase communication, regional awareness and understanding of the contribution and importance of local business.	• The Shire is seen as encouraging local business and industry to thrive and expand. • Through enhanced relationships with local businesses and industry opportunities for growth can be leveraged and key constraints identified and overcome. • Additional and new employment opportunities in the region.
Developing the Green Energy and Circular Economy.	• Support and encourage research and development in circular economy activities. • Investigate public and private investment opportunities in clean energy production. • Support the Department of Primary Industry and Regional Development Low Carbon Liquid Fuels strategy development.	• Greater recycling and regeneration of materials and products to value add to materials, creating economic value and conserving natural resources. • Maximising the economic and industrial benefits of the international move to net zero. • Diversification of industry and reducing carbon emissions and potential long-term fuel efficiency.
Digital Economy and Innovation.	• Support the development and of the Goldfields -Esperance Digital Connectivity Plan with Goldfields- Esperance Regional Development Australia. • Advocate for upgrades and fit for purpose telecommunications infrastructure to ensure digital and mobile connectivity to address impacts on safety, social remoteness, access to health services and ability for business to operate efficiently. • Support and deliver local digital inclusion training and education programs.	• Enhanced, fairer and more accessible connectivity and digital services across the Goldfields-Esperance Region. • Greater uptake of digital solutions, increased productivity in workplaces and increased jobs and export opportunities. • Ensure everyone is able to make full use of digital technologies and the benefits they bring, while avoiding their potential negative consequences.



Shire of Esperance and Esperance Tjaltjraak (ETNTAC) Partnership Agreement.	• Support, engage and understand how to increase capacity for First Nations business opportunities. • Actively attract investment opportunities including resources and infrastructure for mutually beneficial outcomes. • Support First Nations participation in training and employment including for the Shire. • Support and promote the development of the Kepa Kurl Aquaculture Precinct.	• Partnering together we can secure resources and shape investment to increase and sustain prosperity for the Community. • Increased aboriginal businesses, jobs and employment supporting the Esperance economy. • Long term success and sustainability for the region as a whole.
Promote Esperance as a suitable centre for research and development and pilot projects.	• Meet with research and peak organizations regularly. • Identify prospective investors and developers and market Esperance to investors. • Develop suitable marketing material promoting Esperance and its competitive assets and strengths. • Attend and present at conference and events promoting Esperance and the opportunities. • Advocate for a research facility as part of the South Coast Marine Park.	• Esperance has a reputation as an investment friendly destination which will enhance the regions' competitiveness position.
Small Business Friendly Approvals Program (SBFA).	• The Shire of Esperance has been a participant in the SBFA program and has developed a range of initiatives and processes to streamline approvals to help small business start and grow in Esperance. • Seek feedback from local businesses to refine and improve council's processes and services. • Partner with ECCI to run information sessions on planning, building, health and compliance requirements for new and established businesses.	• Create an environment that encourages local business to thrive and expand in Esperance. • Streamline the process for obtaining licenses and trading permits from the Shire.
Advocate for a shared work space facility in Esperance where start-ups, small businesses and visitors can be co-located to network and support one another.	• A feasibility study into the development of a shared work space is required to consider this project. • The Shire will work with ECCI and relevant stakeholders to undertake the feasibility work. • Subject to feasibility seek funding for the development of the shared facility in partnership with ECCI.	• Development of a collocated shared work facility to assist small business and visitors' network and support one another.



Objective 3

Lead the promotion of Esperance as a destination of choices and improve tourism infrastructure, services and experiences.

Priority Projects	Current and continuing actions	Outcomes
Implement the Esperance Tourism Strategy.	- The Shire provides funding support to employ a Tourism Manager with a focus on implementing actions within the Tourism Strategy. - Implementation of the new Tourism Brand for Esperance. - Coordinate and administer the Esperance Tourism Advisory Working Group. - Implement initiatives from the events discussion plan.	- Coordinated approach to Tourism development, sustainable growth and yield improvement into the future. - Revised brand and positioning statement for Esperance supporting the tourism industry and the SoE. - Whole of Esperance approach to develop the visitor economy with shared responsibilities. - A diverse calendar of events through the year promoting and attracting people to Esperance.
Advocate for high end accommodation and refurbishment of existing accommodation.	The Shire has recently undertaken a site assessment and market sounding process for future development of premium high-end accommodation.	- Potential sites identified for future discussions with developers. - Improved accommodation offering attracting new high-end visitors to Esperance market.
Advocate for the development and promotion of tourism experiences.	- Work with business and industry to develop new product and experiences around Culture and People, Food and Wine, Aquatic and Coastal and Events. - As part of the South Coast Marine Park advocate for a study into the opportunities of the park regarding tourism opportunities, facilities and promotion of the park together with a support package to implement these opportunities. - Explore partnership with ETNTAC to develop and promote cultural heritage tourism activities.	- A range of new tourism experiences and products for visitors and the community is developed. - Community support package for tourism infrastructure to support the South Coast Marine Park and expected influx of visitors. - Increased Traditional Owner cultural heritage tourism activities.
Develop a Tourism Signage and CBD Pedestrian Wayfinding Strategy.	- A tourist and CBD pedestrian wayfinding signage strategy will be undertaken in FYR25/26. - Strategy to include audit of vehicular traffic, destination signage, CBD wayfinding and tourism infrastructure. - A strategy implementation plan based on audit recommendations.	- Tourist Signage and CBD Pedestrian Wayfinding Strategy - Improved directional and tourism signage in Esperance. - Improve CBD pedestrian wayfinding

24

Objective 4

Improve public and shared transport services



Priority Projects	Current and continuing actions	Outcomes
Implement the Esperance Airport Master Plan (including an upgrade to the main runway, replacement of the runway lighting system, and additional apron space).	- Design and costings work for the runway upgrades have been completed with 4 options being considered. - A business case is being developed to provide council with the preferred option, financial analysis and cost of the project. The business case will be used to seek funding for the project including state, federal and other external funding. - Additional funding opportunities with the Federal Government are also being pursued.	Provision of necessary infrastructure at Esperance Airport (both now and in the future), to support and grow RPT, support emergency services including another strategic site for the State to land large aircraft tanker water bombers, general aviation and medium to longer term potential east coast flights.
Esperance Port Access Corridor Stage 2.	- Partner with Main Roads WA to undertake a corridor upgrade plan for Harbour road from Mungan street to Barney Hill, including South Coast Highway intersection upgrade, Pink Lake Road intersection upgrade and the Barney Hill Realignment. - Design works have commenced through Main Roads WA.	- Improved transport linkages and access to Esperance Port. - Improved safety and better interaction between light and heavy vehicles.



Objective 5

Facilitate access to diverse housing options.

Priority Projects	Current and continuing actions	Outcome
Advocate for more social and low-income housing for vulnerable people (including seniors, people with disability and low-income earners).	The Shire is working with GROH, Development WA and other housing providers plus the private sector to look at all opportunities including using Shire land to develop more housing in the Shire.	- Increased housing mix for the community and people seeking to relocate or stay in Esperance. - Access to adequate, safe and affordable housing for everyone. - Allow residents to down size creating more housing stock for the town
Promote and facilitate development of a new lifestyle village for Esperance.	Identify sites and incentivise development.	- Additional mix of housing provision in Esperance. - Lower cost housing catering for middle to older residents.
Facilitate for greater availability of housing to meet community needs (e.g. land and property owners to build apartments, villas, units, and mixed-use developments) including engagement with State Government housing management practices (e.g. GROH housing).	The Shire is working with GROH, Development WA and other housing providers, plus the private sector to look at all opportunities including using Shire land to develop a greater housing mix in Esperance.	Increased housing mix for the community and people seeking to relocate or stay in Esperance.
Key Worker Accommodation Project.	The Shire is currently seeking funding for the project valued at \$10.23 million. The project will include the development of 20 units and cater for approximately 30 people. The Shire is contributing capital (\$1.5M) and land (\$1.0M) towards the project and is seeking the remaining shortfall from the State Government.	- Affordable Worker Housing which will support local community service provision and support local businesses and the economy. - Improve the diversity of housing and accommodation options in Esperance.

Objective 6

Enable access to land and development opportunities to meet local needs



Priority Projects	Current and continuing actions	Outcomes
Flinders sub division - develop new structure plan and report to Council.	- To address changed legislative requirements, community needs and best practice, the remaining Flinders Estate is being redesigned to ensure future residential expansion meets expectations for connected, safe urban environments. - Flinders Stage 4 (cottage lots) have been developed and are currently on the market. - Detailed design, costing and financial projections have been undertaken for Flinders Stage 3 and when development costs or land values improve council will look to develop this stage.	- Increased residential land supply. - Supply to assist in the retention and attraction of people to the region. - New contemporary design for the remaining Flinders Estate.
Advocate for provision of adequate, affordable utilities and communications infrastructure to support population and economic growth.	- Advocate for reliable, affordable and fit for purpose telecommunications infrastructure to ensure mobile and digital connectivity supports emergency services social remoteness, access to health services and ability for business to operate efficiently. - Advocate for affordable and reliable power. - Advocate for affordable and reliable water provision and waste water management. - Advocate to the Department of Water Environment and Regulations a new Public Drinking Water Source Protection Plan. - Support the Goldfields-Esperance Development Commission, GVROC and the Goldfields-Esperance Water Security Group to scope the implementation of priority water security actions in the Goldfields-Esperance Regional Drought Resilience Plan. - Work with Watercorp to support the development of the new wastewater treatment plant for 2030-31.	- Adequate, affordable and reliable utilities and telecommunications. - New wastewater treatment plant in 2030-2031.
Shark Lake Industrial Park sub-division Stage 2.	- Development costs for Stage 2 have been estimated and due to the high costs Council has placed the next stage on hold. - Council is liaising with Development WA about another site for industrial land which the State may develop if feasible.	Additional industrial land supply to support further business and industry development.
New Land Development Strategy.	Development of a land asset framework to guide the Shires decision making for future land development.	Provide Council with an informed approach to further land development.

Objective 7

Grow community involvement in arts and cultural activities.



Priority Projects	Current and continuing actions	Outcomes
Finalise design and pursue funding for James Street Cultural Precinct.	- Design work is complete together with a business case. - The Shire has been successful in obtaining \$14.93m million grant funding from the Federal Government and together with the Shire's \$7.57M contribution, Stage 1a, the Cultural and Tourism Hub can commence. - The tender for the detailed drawings is being developed and the Shire anticipates to commence construction in Q2 2026. - Additional funding \$7.5m is being sought to complete Stage 1b of the co located facility which entails the fit out of the second level. - The Shire is also exploring other partnership opportunities.	- Development of a landmark facility to accommodate a library, museum, Volunteer Centre Tourist Information centre and other flexible spaces. - Create a place of destination which is able to leverage the strong visitor market and emphasis Esperance as a place to visit stay and play. - Provide opportunity for complementary commercial integration and within a revitalised civic and landscaped precinct, encouraging greater utilization of the are and improving overall financial viability.
Develop an Events Strategy.	- An events plan was developed in 2023-2027 and the Shire and AGO has commenced implementation of the actions identified in the plan. - The Shire has allocated \$20,000 to seed fund events which will attract visitors to the town with a focus on building the event calendar in the off-peak tourism season (winter). - The Shire is developing a suite of event support documentation to support event holders in the region. This includes streamlining approvals including food and alcohol, inventory list for service providers and hiring equipment, venue spaces including contacts, capacities and restrictions. - The Shire provides concessions and support packages for events including assisting with traffic management, free bins for events, access to fencing toilets and other equipment the shire has readily available.	- A diverse range of events are offered in Esperance all year round. - Event coordinators are upskilled and their capacity and capability increase to deliver quality events. - Through a series of events the regions experiences and attractions are promoted to the broader region. - Increased visitation to Esperance and expenditure into the town.



(08) 9071 0666

shire@esperance.wa.gov.au

Shire of Esperance Administration
Building, 77 Windich Street, Esperance

www.esperance.wa.gov.au

Item: 12.4.3

Agenda Briefing Meeting Date - October 2025

Author/s	Chantelle Hoffrichter	Executive Assistant
Authorisor/s	Shane Burge	Chief Executive Officer

File Ref: D25/27550

Applicant

Internal

Executive Summary

For Council to consider amending the October 2025 Agenda Briefing Session date to accommodate the swearing-in ceremony of newly elected Councillors following the Local Government Election.

Recommendation in Brief

That Council:

1. Amend the October Agenda Briefing date to Thursday 23 October 2025 commencing at 1:00pm, and
2. Request the CEO to advertise the change of meeting date.

Background

In October 2024, Council endorsed the schedule for the 2025 Agenda Briefing and Ordinary Council Meetings. The selected date for the October Agenda Briefing Session on Tuesday, 21 October 2025, did not account for the timing of swearing-in the newly elected Councillors following the Local Government Election.

The swearing-in ceremony for newly elected Councillors is scheduled for 4:00pm on Tuesday, 21 October 2025. As per Section 2.29 of the *Local Government Act 1995*, Councillors must make a formal declaration before acting in the office. Therefore, holding the Agenda Briefing Session at 1:00pm on the same day would conflict with this requirement.

Officer's Comment

To ensure newly elected Councillors are formally sworn in prior to participating in Council business, it is recommended that the October Agenda Briefing Session be rescheduled to Thursday, 23 October 2025 at 1:00pm.

Under Section 2.29 of the *Local Government Act 1995*, a person elected as a council member must make a declaration before acting in the office. This declaration is a legal prerequisite and ensures that elected members are formally qualified to undertake their duties.

Holding the Agenda Briefing Session after the swearing-in ceremony, will ensure compliance with the *Local Government Act 1995* and uphold the integrity of Council proceedings. The change also supports good governance and transparency by allowing full participation of all elected members.

Consultation

Nil

Financial Implications

Nil

Asset Management Implications

Nil

Statutory Implications

Under Section 5.25(1)(g) of the *Local Government Act 1995* and 12(1) of the *Local Government Regulations 1996* Council must give public notice of the date and agenda for Council meetings.

Policy Implications

Nil

Strategic Implications

Council Plan 2022 – 2032

Leadership

Community confidence and trust in Council

Environmental Considerations

Nil

Attachments

Nil

Item 12.4.3 Agenda Briefing Meeting Date - October 2025

Moved: **Cr Johnston**

Seconded: **Cr de Haas**

O0925-021

Council Resolution

That Council:

- 1. Amend the October Agenda Briefing date to Thursday 23 October 2025 commencing at 1:00pm, and**
- 2. Request the Chief Executive Officer to advertise the change of meeting date.**

CARRIED

F7 - A0

For: Cr Starcevich, Cr Davies, Cr Flanagan, Cr Graham, Cr de Haas, Cr Johnston, Pres Chambers

13. REPORTS OF COMMITTEES

Nil

14. MOTIONS OF WHICH NOTICE HAS BEEN GIVEN

MOTION

Moved: Cr Davies
Seconded: Cr Starcevich

O0925-022

Council Resolution

That Council

1. Requests the CEO to write to NBN Co seeking:
 - a. A detailed update on the plans to upgrade the remaining FTTN premises in Esperance to FTTP
 - b. The expected commencement date for construction in Esperance
 - c. The anticipated date when residents and businesses will be able to order FTTP services.
2. Notes the significant economic and social disadvantage faced by Esperance residents and businesses due to the lack of access to modern Fibre to the Premises (FTTP) broadband and the ongoing uncertainty regarding the NBN Co's planned upgrade of the Fibre to the Node (FTTN) network.
3. Further requests that the CEO seeks a formal written response from NBN Co and provides that response to the Council, to inform future advocacy and planning.

**CARRIED
F7 - A0**

*For: Cr Starcevich, Cr Davies, Cr Flanagan, Cr Graham, Cr de Haas, Cr Johnston,
Pres Chambers*

MOTION

Moved: Cr Chambers
Seconded: Cr Flanagan

O0925-023

Council Resolution

That Council writes to the Minister for Fisheries and Shadow Minister for Fisheries, to raise concerns with the current assessment of fish stocks on the South Coast, namely Pink Snapper and Dhu Fish, and request that:

1. Further appropriate research be carried out to correctly determine the true level of fish stocks and not rely on catch data alone, before any changes are made.
2. The impact that the implementation of the South Coast Marine Park will have on Professional and Recreation fishers is considered before any changes are made.

**CARRIED
F6 – A1**

*For: Cr Starcevich, Cr Davies, Cr Flanagan, Cr Graham, Cr de Haas, Pres Chambers
Against: Cr Johnston*

15. MEMBERS QUESTIONS WITH OR WITHOUT NOTICE

Nil

16. URGENT BUSINESS APPROVED BY DECISION

Nil

17. MATTERS BEHIND CLOSED DOORS

Nil

18. PUBLIC QUESTION TIME

Nil Questions

19. CLOSURE

The President declared the meeting closed at 4:46pm.

These Minutes were confirmed at a meeting held on _____

Signed _____

Presiding Member at the meeting at which the Minutes were confirmed.

Dated _____